

*Executive Subcommittee Meeting*

Tuesday, May 8, 2018

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# AGENDA

South Carolina  
House of Representatives



Legislative Oversight Committee

*EXECUTIVE SUBCOMMITTEE*

*Chairman Gary E. Clary*

*The Honorable Laurie Slade Funderburk*

*The Honorable Wm. Weston J. Newton*

*The Honorable Robert Q. Williams*

*Tuesday, May 8, 2017*

*10:00 am*

*Room 321, Blatt Building*

*Pursuant to Committee Rule 6.8, S.C. ETV shall be allowed access for internet streaming whenever technologically feasible.*

**AGENDA**

- I. Approval of Meeting Minutes**
- II. Discussion of the study of the Department of Parks, Recreation, and Tourism**
- III. Adjournment**

# MEETING MINUTES

*Chair Wm. Weston J. Newton*

*First Vice-Chair:  
Laurie Slade Funderburk*

*Katherine E. (Katie) Arrington  
William K. (Bill) Bowers  
Neal A. Collins  
MaryGail K. Douglas  
William M. (Bill) Hixon  
Jeffrey E. (Jeff) Johnson  
Robert L. Ridgeway, III  
Bill Taylor  
John Taliaferro (Jay) West, IV*

*Jennifer L. Dobson  
Research Director*

*Cathy A. Greer  
Administration Coordinator*

## **Legislative Oversight Committee**



*Bruce W. Bannister  
Gary E. Clary  
Chandra E. Dillard  
Phyllis J. Henderson  
Joseph H. Jefferson, Jr.  
Mandy Powers Norrell  
Tommy M. Stringer  
Edward R. Tallon, Sr.  
Robert Q. Williams*

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*Kendra H. Wilkerson  
Fiscal/Research Analyst*

**Executive Subcommittee  
Thursday, February 15, 2018  
Immediately upon adjournment of the House  
Blatt Room 317**

### **Archived Video Available**

- I. Pursuant to House Legislative Oversight Committee Rule 6.8, South Carolina ETV was allowed access for streaming the meeting. You may access an archived video of this meeting by visiting the South Carolina General Assembly's website (<http://www.scstatehouse.gov>) and clicking on *Committee Postings and Reports*, then under *House Standing Committees* click on *Legislative Oversight*. Then, click on *Video Archives* for a listing of archived videos for the Committee.

### **Attendance**

- I. Subcommittee Chairman Gary E. Clary calls the Executive Subcommittee meeting to order on Thursday, February 15, 2018, in Room 317 of the Blatt Building. The following members of the Subcommittee are present during all or part of the meeting: Subcommittee Chairman Clary, Representative Laurie Slade Funderburk, Representative Wm. Weston J. Newton, and Representative Robert Q. Williams.

## Minutes

- I. House Rule 4.5 requires standing committees to prepare and make available to the public the minutes of committee meetings, but the minutes do not have to be verbatim accounts of meetings. It is the practice of the Legislative Oversight Committee to provide minutes for its subcommittee meetings.
  
- II. Representative Newton moves to approve the minutes from the prior Subcommittee meeting. A roll call vote is held, and the motion passes.

Rep. Newton moves to approve the minutes from the Subcommittee's December 7, 2017 meeting:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

## Discussion of the Adjutant Generals Office

- I. Chairman Clary explains the purpose of today's meeting is for the Office of the Adjutant General to present information on the following topics as a follow-up to the Subcommittee's previous meetings with the agency:
  - a. SC National Guard's Secure Area Defense Operating Program;
  - b. State Guard law change recommendations;
  - c. Youth Challenge's program performance, numbers by county, and agency's position on pending legislation, S451 and H3789; and
  - d. Emergency Management Division.
  
- II. Chairman Clary explains that all testimony given to this subcommittee, which is an investigating committee, must be under oath. He reminds those sworn in during prior meetings that they remain under oath. Chairman Clary swears in the following individuals:

- a. Ms. LaToya Reed, SC Youth Challenge Director; and
  - b. Major Barry Ramey, SC National Guard's Secure Area Defense Operating Program Administrator.
- III. Chairman Clary discusses two potential motions that involve meetings between the Office of the Adjutant General and Department of Administration. The motions are the first two listed under section VIII of these minutes. Chairman Clary swears in Ms. Ashlie Lancaster, Department of Administration Division Director, Facilities Management and Property Services, then asks for her comments on the potential recommendations. Ms. Lancaster states the Department of Administration is happy to meet with the Office of the Adjutant General on the topics outlined in the potential recommendations. Chairman Clary provides an opportunity for Subcommittee members to ask Ms. Lancaster any questions. There are no additional questions for her.
- IV. Major Barry Ramey, SC National Guard's Secure Area Defense Operating Program Administrator, presents information on the SC National Guard's Secure Area Defense Operating Program. Members ask questions, which Major Ramey and Major General Robert E. Livingston answer.
- V. Brigadier General Thomas S. Mullikin, Commander of State Guard, SC State Guard, presents information on law change recommendations from the State Guard. Members ask questions, which Brigadier General Thomas S. Mullikin and Major General Robert E. Livingston answer.
- VI. Ms. LaToya Reed, SC Youth Challenge Director presents information on SC Youth Challenge including results of the most recent inspection by the National Guard Bureau contractors, corrective action plans, and statistics on those participating in the Youth Challenge Academy. Members ask questions, which Ms. Reed answers.
- VII. Mr. Kim Stenson, Director, SC Emergency Management Division (EMD) provides the Subcommittee the following information about SC Emergency Management Division:
  - a. Resource request process;
  - b. Off-the-shelf contracts available;
  - c. EMD contracts and agreements;
  - d. Reimbursement for emergency costs;
  - e. Actual costs;
  - f. Emergency declarations;
  - g. Palmetto system;



- h. Mobile application in development, and
- i. SC Hurricane Program.

Subcommittee members ask questions, which Mr. Stenson answers.

VIII. Subcommittee members make various motions, which are listed on the next pages. A roll call vote is held for these motions, and the motions pass unanimously.

Rep. Clary moves that the Subcommittee study include a recommendation that the agency and SC Military Museum perform a review with the State Museum and Department of Administration to determine if there are any potential advantages of a partnership between these separate entities being located in the same building or sharing other resources:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

Rep. Clary moves that the Subcommittee study include a recommendation that the agency meet with the Department of Administration to discuss the following: (1) opportunities for the state to purchase the plant by McEntire Joint National Guard base for use by state agencies; (2) Department of Administration's state agency real estate planning as the Adjutant General's Office has indicated there is a potential for co-use of armories, as this may be an avenue to obtain additional funding necessary to repair and/or re-build the agency's armories; and (3) other state agencies that may be able to benefit from access to the images available from the Eagle vision satellite, including, but not limited to, the Department of Natural Resources:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

Rep. Williams moves that the Subcommittee study include a recommendation that the General Assembly delete Section 25-3-140 and contemplate revisions to statutes to provide funds to the State Guard to pay for training and equipment as required for the State Guard to provide assistance during disasters or events affecting the State:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

Rep. Newton moves that the Subcommittee study include a recommendation that the agency continue its study of Title 25 of the South Carolina Code, as it pertains to the SC Military Department and provide recommended revisions to the General Assembly:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

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Rep. Newton moves that the Subcommittee study include a recommendation that the agency develop a long term strategic plan which addresses areas such as facilities, location, and programming; and outlines what would be needed to ensure the viability and existence of the Youth Challenge and, potentially Job Challenge program, so the General Assembly has this information going forward. At a minimum, please include the following in regards to programming and finances: (1) Performance measures tracked by other alternative schools within the state, and, to the extent possible, data from the other schools compared to data from Youth Challenge; and (2) Finances tracked by other alternative schools within the state, and, to the extent possible, comparable financial data for Youth Challenge. Also, to the extent possible, please include the following: (1) Historic performance of the program in number of juveniles involved in the juvenile justice process who potentially would have qualified for Youth Challenge during the last three years (by utilizing data from court system); (2) Whether the agency could track the number of applicants who apply as part of conditions from the juvenile justice system; and (3) Whether the agency could track the number of graduates who participated as part of conditions from the juvenile justice system that are involved in crimes within one year of graduation:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

Rep. Newton moves that the Subcommittee study include a recommendation that the agency determine the viability of combining and integrating an apprenticeship program with Youth Challenge:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

Rep. Newton moves that the Subcommittee study include a recommendation that the agency (1) continue and complete its employee satisfaction/morale survey, (2) provide the results of the survey to the Committee, and (3) inform the Committee of whether it has authorization from the Defense Equal Opportunity Management Institute to release the combined military/civilian climate survey format to non-DoD affiliated organizations once the agency fully develops the climate survey, so, if the DoD provides authorization, the format may be shared with other state agencies:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

Rep. Newton moves that the Subcommittee study include a recommendation that the agency continue working with the Department of Archives and History to get current with transferring records, including electronic ones, to the Department of Archives and History and inform the Committee when it is current with transferring records:	Yea	Nay	Not Voting (Absent)	Not Voting (Present)
Rep. Clary	✓			
Rep. Funderburk	✓			
Rep. Newton	✓			
Rep. Williams	✓			

IX. Chairman Clary directs staff to draft the Subcommittee Study Report, and provide a copy to all subcommittee members by Friday, March 23, 2018. He further explains subcommittee members have until 5:00pm on Friday, March 30, 2018, to provide a written statement for inclusion in the report, as permitted by Standard Practice 12.4. In addition, he states he will provide notice to the full Committee that the Subcommittee Study is available for consideration, unless he receives a written request for another meeting from a Subcommittee Member prior to 5:00pm on Friday, March 30, 2018.

X. There being no further business, the meeting is adjourned.

# STUDY TIMELINE

The House Legislative Oversight Committee's (Committee) process for studying the Department of Parks, Recreation, and Tourism (agency, Department, or SCPRT) includes actions by the full Committee; Executive Subcommittee (Subcommittee); the agency; and the public. Key dates and actions are listed below.

## Legislative Oversight Committee Actions

- December 19, 2017 - Prioritizes the agency for study
- January 12, 2018 - Provides the agency notice about the oversight process
- January 23 - March 1, 2018 - Solicits input about the agency in the form of an online public survey
- March 1, 2018 - Holds **Meeting #1** to obtain public input about the agency

## Executive Subcommittee Actions

- May 8, 2018 (TODAY) - Holds **Meeting #2** to discuss the agency's history; legal directives; mission; vision; general information about finances and employees; agency organization; and details about the state parks division

## Department of Parks, Recreation, and Tourism Actions

- February 27, 2015 - Submits its **Annual Restructuring and Seven-Year Plan Report**
- January 12, 2016 - Submits its **2016 Annual Restructuring Report**
- September 2016 - Submits its **2015-16 Accountability Report**
- September 2017 - Submits its **2016-17 Accountability Report**
- March 9, 2018 - Submits its **Program Evaluation Report**

## Public's Actions

- January 23 - March 1, 2018 - Provides input about the agency via an **online public survey**
- Ongoing - Submits written comments on the Committee's webpage on the General Assembly's website ([www.scstatehouse.gov](http://www.scstatehouse.gov))

Figure 1. Key dates in the study process.

# AGENCY SNAPSHOT

## Department of Parks, Recreation, and Tourism

### Major Agency Organizational Units

#### *Tourism Sales and Marketing*

Implements agency policy and programs related to the development of S.C.'s domestic and international tourism marketing, sales and grant programs. Provides details about attractions, accommodations and restaurants, plus contact information for S.C.'s tourism regions to group tour operators and consumers.

#### *Welcome Centers – Facilities Maintenance*

Performs facilities maintenance for the state's nine welcome centers (Welcome center customer service is under the tourism sales and marketing organizational unit).

#### *Research*

Tracks economic and other performance measures for both the state's tourism industry and other programs within the agency.

#### *Office of Recreation, Grants, and Policy*

Administers recreation grants and agency policy.

#### *Executive Office*

Manages the agency and performs duties related to human resources and internal audits.

#### *State Park Service*

Manages and protects more than 80,000 acres of S.C.'s natural and cultural resources, which includes 47 operational parks and eight historic properties.

#### *Communications*

Communicates between the agency, news media and key stakeholders and partners statewide.

#### *Film Commission*

Recruits film and television projects. Supports the development of the state's film industry through grant programs and educational workshops.

#### *Administration*

Manages finance and technology services for the agency.

### FY 17-18 Resources

#### Employees

Available FTE: 400

Filled FTE: 400

#### Funding

\$172.5 million appropriated and authorized

### **CHALLENGES** *As identified by the agency*

- Addressing impacts to revenue and physical damages from recent hurricanes.
- Handling large-scale projects needed to address state parks deferred maintenance issues in light of the financial requirements of many of the projects outweigh the gains in revenue.
- Planning for the loss of over 20 employees as a result of the temporary employee retirement initiative (TERI) ending by the start of fiscal year 2018-19.

### **SUCSESSES**

*As identified by the agency*

- Experiencing consecutive statewide tourism growth over the past five years.
- Increasing statewide marketing strategy (i.e., Undiscovered S.C. Marketing) to focus more attention on the state's developing and rural travel destinations.
- Implementing new business practices and enhancing state parks marketing to increase state parks revenue and improve operational self-sufficiency.
- Improving state welcome centers by addressing landscaping needs and identifying opportunities for technology enhancements inside the centers.

Figure 2. Snapshot of the agency's major organizational units, fiscal year 2017-18 resources (employees and funding), successes, and challenges.<sup>1</sup>



# MAP OF WELCOME CENTERS

The map below shows the locations of the South Carolina Welcome Centers as of April 2018. The welcome centers are maintained by the South Carolina Department of Parks, Recreation, and Tourism. The nine welcome centers include:

- | <u>Upstate</u> |                                   | <u>Midlands and Coast</u> |                                   |
|----------------|-----------------------------------|---------------------------|-----------------------------------|
| • Fair Play    | I-85 North between SC and Georgia | • North Augusta           | I-20 East between SC and Georgia  |
| • Landrum^     | I-26 East between SC and NC       | • Santee                  | I-95 South near the center of SC  |
| • Blacksburg   | I-85 South between SC and NC      | • Dillon                  | I-95 South between SC and NC      |
| • Fort Mill*   | I-77 South between SC and NC      | • Little River            | US Hwy 17 South between SC and NC |
|                |                                   | • Hardeeville*            | I-95 North between SC and Georgia |

\*Complete renovation to center's exterior and interior, including technology enhancements for travel assistance, as of 2017.

^Renovation to center's interior, including technology enhancements for travel assistance, only.

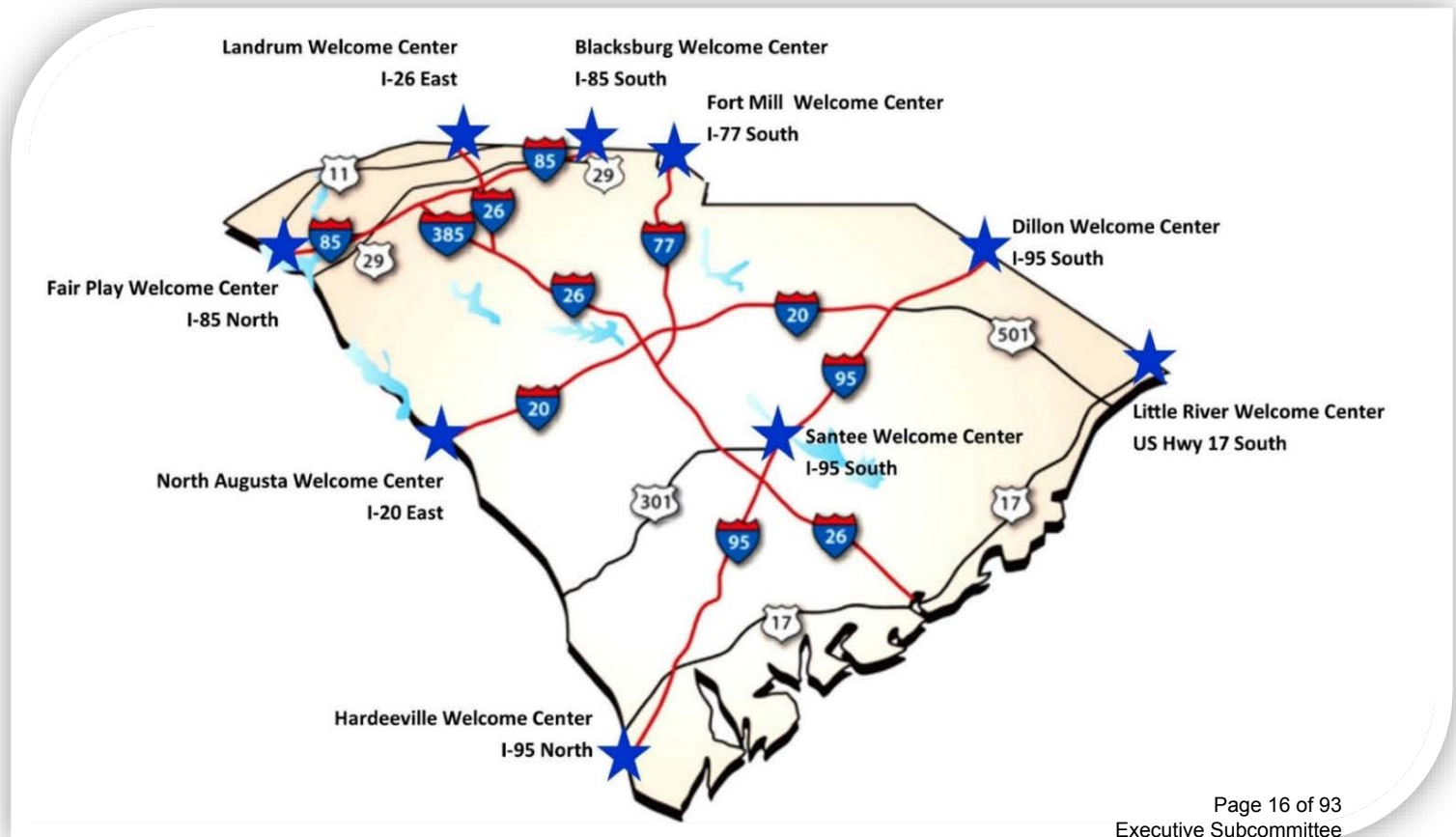


Figure 3. Map of S.C. welcome centers.<sup>3</sup>



# OVERVIEW OF AGENCY

## History

The Department of Parks, Recreation, and Tourism (Department or SCPRT) has provided the Committee with an overview of the agency's history.<sup>4</sup> In addition, Committee staff will confirm the accuracy of any assertion of legislative action.

- 1934
  - The South Carolina Legislature charges the Commission of Forestry, the only agency with a mandate to conserve natural resources, with the responsibility of developing and administering a state park system. The Civilian Conservation Corps, the National Park Service, and the U. S. Forest Service began assisting the state in the development of the park system.
  - The Commission of Forestry acquires the following properties:
    - Aiken State Park property (1,067 acres) via purchase from various landowners;
    - Cheraw State Park property (7,361 acres) via donation from U.S. Government and various landowners;
    - Givhans Ferry State Park property (1,235 acres) via donation from City of Charleston;
    - Kings Mountain State Park property (6,141 acres) via donation from U.S. Government;
    - Myrtle Beach State Park property (312 acres) via donation from Myrtle Beach Farms; and
    - Poinsett State Park property (1,000 acres) via donation from Sumter County.
- 1935
  - The Commission of Forestry acquires the following properties:
    - Chester State Park property (523 acres) via purchase from Lake View Corporation and other various landowners;
    - Edisto Beach State Park property (1,255 acres) via donation from Edisto Company;
    - Lee State Park property (2,839 acres) via donation from Lee County;
    - Oconee State Park property (1,165 acres) via donation from Oconee County;
    - Paris Mountain State Park property (1,275 acres) via donation from City of Greenville and purchase from single landowner; and
    - Table Rock State Park property (2,860 acres) via donations from Pickens County and City of Greenville.
- 1936
  - The Commission of Forestry opens Myrtle Beach State Park as the first state park opened to the public. Also, the Commission opens the following state parks to the public: (1) Aiken State Park; (2) Poinsett State Park; (3) Kings Mountain State Park; and (4) Chester State Park.

- 1937 - 1942
  - The Commission acquires the following properties:
    - Barnwell State Park property (307 acres) via purchase from various owners;
    - Sesquicentennial State Park property (1,445 acres) via donation from Sesquicentennial Commission;
    - Hunting Island State Park property (5,000 acres) via donation from Beaufort County;
    - Lake Greenwood State Park property (914 acres) via donation from Greenwood County;
    - Colleton State Park property (35.44 acres) via donation from U.S. Government;
    - General Thomas Sumter's Tomb property (5 acres) via donation from individual landowner; and
    - Santee State Park property (2,346 acres) via donation from Orangeburg County.
  - The Commission opens the following state parks to the public:
    - Edisto Beach State Park;
    - Givhans Ferry State Park;
    - Oconee State Park;
    - Paris Mountain State Park;
    - Barnwell State Park;
    - Cheraw State Park;
    - Colleton State Park;
    - Lake Greenwood State Park;
    - Sesquicentennial State Park;
    - Table Rock State Park;
    - Hunting Island State Park; and
    - Lee State Park.
  
- 1943
  - All of Myrtle Beach and Hunting Island State Parks, and a portion of Edisto Beach State Park, are turned over to the armed forces for training purposes and shore patrol until the end of WWII.

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- 1945 - 1955
  - The Commission acquires the following properties:
    - Rivers Bridge State Historic Site property (390 acres) via donation from Confederate Memorial Association;
    - Fort Watson property (2.8 acres) via lease from S.C. Public Service Authority;
    - Croft State Park property (7,088 acres) via purchase from U.S. Government;
    - Pleasant Ridge State Park property (300 acres) via purchase from the Enoree River Baptist Association;
    - Little Pee Dee State Park property (835 acres) via donation from Dillon County; and
    - Andrew Jackson State Park property (360 acres) via donation from Lancaster County.
  - The Commission opens the following properties to the public:
    - Rivers Bridge State Historic Site to the public;
    - Santee State Park to the public; and
    - Little Pee Dee State Park.
  - The Commission opens Pleasant Ridge State Park as a segregated park for African Americans.
  
- 1956
  - The Commission closes Edisto Beach State Park after the National Association for the Advancement of Colored People (NAACP) challenges the segregated operation of the park.
  
- 1957 - 1960
  - The Commission acquires the following properties:
    - Huntington Beach State Park property (2,500 acres) via lease from Brookgreen Trustees;
    - Rose Hill State Historic Site property (44 acres) via purchase from individual landowner; and
    - Colonial Dorchester State Historic Site property (21.5 acres) via lease from Westvaco and donation from the Protestant Episcopal Church.
  - The Commission opens the following properties to the public:
    - Andrew Jackson State Park to the public; and
    - Colonial Dorchester State Historic site
  
- 1961
  - The Commission opens Rose Hill State Historic Site to the public.
  - As a result of a class action suit to integrate the parks, the Commission receives a court order requiring state parks to comply with the Civil Rights Act of 1954.
  
- 1962
  - The General Assembly creates the Recreation Land Trust Fund (RELT).<sup>5</sup>
  - The Commission opens Huntington Beach State Park to the public and acquires General Francis Marion's Tomb property (9.65 acres) via donation from Flack-Jones Lumber Company.

- 1963
  - S.C. Attorney General orders the Commission to close all S.C. State Parks in response to 1961 Federal Order.
  - The Commission acquires the following properties:
    - Eutaw Springs property (2.6 acres) via lease from S.C. Public Service Authority; and
    - Colonel Isaac Haynes' Tomb property (1 acre) via donation from individual property owner.
  
- 1965
  - S.C. joins Travel South USA, a coalition of Southeastern state travel directors designated by the Southern Governors Association, to participate in cooperative tourism marketing initiatives.
  - U.S. Congress establishes the Land and Water Conservation Fund (LWCF), a federal grant program.
  
- 1966
  - The Commission acquires Sadlers Creek State Park property (394.7 acres) via lease from U.S. Army Corps of Engineers.
  - The Commission re-opens all state parks on a fully integrated basis.
  
- 1967
  - **The General Assembly establishes the State Parks, Recreation, and Tourism Commission** which absorbs the State Travel Office from the State Development Board, the State Recreation Commission, and the existing State Park system.
  - The Governor appoints Mr. Robert Hickman as the first director of the Department of State Parks, Recreation, and Tourism; a position he serves in until 1973.
  - SCPRT acquires Baker Creek State Park property (1,305 acres) via lease from U.S. Army Corps of Engineers.

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- 1968 - 1972
  - SCPRT acquires the following properties:
    - Hickory Knob State Park property (1,090.55 acres) via lease from U.S. Army Corps of Engineers; and
    - Additional property (76.86 acres) for Colonial Dorchester State Historic Site via quitclaim from Westvaco.
    - Dreher Island State Park property (348 acres) via lease from South Carolina Electric & Gas Company;
    - Keowee-Toxaway State Park property (1,000 acres) via donation from Duke Power Company;
    - Landsford Canal State Park property (244 acres) via donation from Duke Power Company;
    - Charles Towne Landing property (664 acres) via legislative transfer from Tricentennial Commission;
    - Lynches River State Park property (668 acres) via purchase from various landowners;
    - Wildcat Wayside property (62.9 acres) via transfer from State Highway Department and Department of Interior;
    - Hamilton Branch State Park property (731 acres) via lease from U.S. Army Corps of Engineers; and
    - Hampton Plantation State Historic Site property (322 acres) via purchase from various landowners.
  - SCPRT opens the following properties to the public:
    - Baker Creek State Park;
    - Sadlers Creek State Park;
    - Dreher Island State Park;
    - Charles Towne Landing property; and
    - Hamilton Branch State Park to the public.
  - SCPRT opens the following welcome centers:
    - Little River Welcome Center (Highway 17);
    - Fair Play Welcome Center (I-85 Northbound);
    - Allendale Welcome Center (Highway 301);
    - Landrum Welcome Center (I-26 Southbound);
    - North Augusta Welcome Center (I-20 Eastbound).

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- 1973
  - **The Governor appoints Mr. Fred Brinkman as the director of SCPRT**, a position he serves in until 1991.
  - SCPRT acquires the following properties:
    - N.R. Goodale State Park property (700 acres) via donation from Kershaw County;
    - Redcliffe Plantation State Historic Site property (350 acres) via donation from individual landowner; and
    - Woods Bay State Park property (1,541 acres) via purchase from various landowners.
  - SCPRT opens the following properties to the public: (1) Hickory Knob State Park; (2) Landsford Canal State Park; (3) N.R. Goodale State Park; and (4) Woods Bay State Park
  - SCPRT opens Dillon Welcome Center (I-95 Southbound) and Santee Welcome Center (1-95 Southbound - opened in mobile facility).
  
- 1975 - 1979
  - SCPRT acquires the following properties:
    - Musgrove Mill State Historic Site property (365 acres) via purchase from various landowners;
    - Hanging Rock property (250 acres) via purchase from various landowners.
    - Caesars Head State Park property (7,467 acres) via purchase from various landowners;
    - Lake Hartwell State Park property (680.5 acres) via lease from US Army Corps of Engineers and purchase from various landowners;
    - Oconee Station State Historic Site property (210.7 acres) via purchase from single landowner;
    - Jones Gap State Park property (3,346 acres) via purchase from various landowners;
    - Additional property (208 acres) for Table Rock State Park via purchase from various landowners; and
    - Sergeant Jasper State Park property (441.83 acres) via purchase from Union Camp.
  - SCPRT opens the following properties to the public:
    - Keowee-Toxaway State Park
    - Redcliffe Plantation State Historic Site
  - SCPRT takes the following actions in regards to welcome centers:
    - Relocates Santee Welcome Center (1-95 Southbound) to a permanent facility; and
    - Opens Hardeeville Welcome Center (I-95 Northbound).
  
- 1980
  - SCPRT acquires Lake Warren State Park property (422 acres) via purchase from various landowners.
  - **Governor establishes the S.C. Film Office**, which reports directly to the Governor's Office.

- 1981
  - Fort Mill Welcome Center (I-77 Southbound) opens.
  - The Governor transfers the S.C. Film Office from the Governor's Office to the S.C. Educational Television Commission (SCETV).
  
- 1982 - 1985
  - SCPRT acquires the following properties:
    - Calhoun Falls State Park property (438 acres) via lease from U.S. Army Corps of Engineers;
    - Lake Wateree State Park property (238.28 acres) via purchase from Crescent Land & Timber;
    - McCalla property (6,239 acres) via lease from U.S. Army Corps of Engineers; and
    - Additional property (247.02 acres) for Colonial Dorchester State Historic Site via purchase from Westvaco.
    - Additional property (131.65 acres) for Santee State Park via purchase from Santee Shores.
  - SCPRT transfers the following properties:
    - 247 acres of property at Givhans Ferry State Park to Westvaco; and
    - Pleasant Ridge State Park property to Greenville County Recreation.
  - SCPRT opens the following properties to the public:
    - Jones Gap State Park;
    - Lake Hartwell State Park; and
    - Lake Wateree State Park.
  - The General Assembly transfers the S.C. Film Office, from reporting directly to the Governor's Office, to the S.C. Arts Commission.<sup>6</sup>
  - The General Assembly transfers the S.C. Film Office from the S.C. Arts Commission to the S.C. Development Board.<sup>7</sup>
  
- 1986
  - Caesars Head State Park opens to the public.
  - The US Circuit Court of Appeals rules that government employees at all levels, except for certain exempt management and professional classifications, are entitled to overtime compensation for all work over 40 hours per week. Prior to this, many park personnel were working over 70 hours per week during peak season. The court ruling causes the immediate loss of man-hours to the park system equivalent to 71 full-time employees. In response, the General Assembly authorizes 62 new positions. As a result, specially trained personnel are hired for maintenance and visitor services, which lead to improvements in both operations and interpretive programming.



- 1987 - 1988
  - The General Assembly establishes the Parks and Recreation Development Fund (PARF).<sup>8</sup>
  - The Governor close the S.C. Film Office, which was under the S.C. Development Board.<sup>9</sup>
  - The Governor reopen the S.C. Film Office under the S.C. Development Board.<sup>10</sup>
  
- 1989
  - Hurricane Hugo causes approximately \$4.5 million in damage at state parks.
  
- 1990 - 1991
  - SCPRT splits its Tourism Division into two Departments: (1) International Tourism, and (2) Domestic Tourism.
  - SCPRT opens the following properties to the public:
    - Lake Warren State Park;
    - Devils Fork State Park
  - SCPRT acquires the following properties:
    - Devils Fork State Park property (622 acres) via lease from Duke Power Company;
    - Additional property (14.78 acres) at Hampton Plantation State Historic Site via purchase from various landowners; and
    - Additional property (15 acres) for Table Rock State Park via donation from single landowner.
  - U.S. Congress establishes the Recreational Trails Program, a federal grant program.
  
- 1992
  - **The Governor appoints Mr. John W. "Bill" Lawrence as director of SCPRT**, a position in which he serves until 1993.
  
- 1993
  - The General Assembly turns SCPRT into a cabinet agency and changes SCPRT's primary source of funding from Admissions Tax collections to the state General Fund.
  - **The Governor appoints Ms. Grace (McKown) Young as director of SCPRT**, a position in which she serves until 1997.
  
- 1994
  - SCPRT opens Oconee Station State Historic Site to the public.
  - The General Assembly transfers the S.C. Film Office from the S.C. Development Board to SCPRT. SCPRT expands the Film Office to include Film, Entertainment and Sports Development.
  
- 1996
  - U.S. Congress establishes the S.C. National Heritage Corridor.

- 1997
  - **The Governor appoints Mr. William “Buddy” Jennings as director of SCPRT**, a position in which he serves until 2000.
  
- 1998
  - Governor executes Executive Order 97-18, which states that in the South Carolina National Heritage Corridor Act of 1996, Congress officially established the Heritage Corridor as the “South Carolina National Heritage Corridor,” and directs SCPRT to establish the South Carolina Heritage Corridor as a 501(c)(3) entity to assist SCPRT and other key state agencies in supporting the goals and objectives of the Heritage Tourism Program for economic revitalization in South Carolina.
  
- 1999
  - The General Assembly transfers the S.C. Film Office from SCPRT to S.C. Department of Commerce.
  - SCPRT sells Sergeant Jasper State Park property to Jasper County.
  
- 2000
  - **The Governor appoints Mr. John Durst as director of SCPRT**, a position in which he serves until 2003.
  
- 2001
  - SCPRT permanently closes Allendale Welcome Center (Highway 301).
  - The General Assembly reduces SCPRT’s budget by \$339,446 through one mid-year budget reduction.
  
- 2002
  - The General Assembly reduces SCPRT’s budget by \$2,181,327 through two budget reductions.

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- 2003
  - **The Governor appoints Mr. Chad Prosser as director of SCPRT**, a position in which he serves until 2011.
  - The General Assembly reduces SCPRT's budget by \$2,934,793 through two budget reductions.
  - Due to budget reductions, SCPRT restructures the agency as follows:
    - Elimination of all division director positions;
    - Merger of the offices of Tourism Marketing, Tourism Sales, and New Market Development into the office of Tourism Sales & Marketing;
    - Splitting of the Parks and Recreation Division into two separate offices: (1) State Parks, and (2) Recreation, Planning and Engineering;
    - Merger of the offices of Business Development, Sports Development, and Heritage Tourism Development into the office of Community and Economic Development;
    - Merger of the offices of Budget and Fiscal Management and Finance into the Finance office; and
    - Changing of the office of Internal Policy & Programs to Research and Policy Development.
  - Musgrove Mill State Historic Site opens to the public.
  - SCPRT's State Parks division begins utilizing a business approach for operations at certain state parks.
  
- 2005
  - The General Assembly establishes the S.C. Motion Picture Incentive Act which provides local and state sales and use tax exemptions and tax rebates for qualified wage and supplier spending in S.C. by motion picture production companies.
  - SCPRT eliminates SCPRT's Department of Performance Development and staff from the department are transferred to various departments throughout the agency.
  - SC State Parks implements a Central Reservation System for all State Parks accommodations.
  
- 2006
  - The General Assembly establishes the Destination Specific Marketing Fund program.
  
- 2007
  - SCPRT replace SCPRT's Tourism Marketing Partnership grant program (TMPP) with the Tourism Partnership Fund (TPF) grant program. The TPF grant program may allow for greater flexibility for grant-eligible activities.

- 2008
  - The General Assembly transfer the S.C. Film Office from the S.C. Department of Commerce to SCPRT.
  - SCPRT requests, and the General Assembly establishes, the Product Development grant program to provide financial assistance to local government for tourism-related project planning and construction.
  
- 2009
  - The General Assembly reduces SCPRT's budget by \$6,512,739 through a series of mid-year budget reductions.
  - Following budget reductions SCPRT restructures the agency as follows:
    - Elimination of the agency's Department of Community and Economic Development;
    - Elimination of the agency's Department of Recreation, Planning and Engineering (RP&E) with remaining engineering staff moved under the State Parks Service division;
    - Creation of the agency's Department of Tourism and Recreation Development from remaining non-engineering RP&E and Community and Economic Development staff; and
    - Elimination of the Product Development grant program.
  
- 2010
  - The General Assembly reduces SCPRT's budget by \$2,313,254 through two mid-year budget reductions.
  
- 2011
  - **The Governor appoints Mr. Duane Parrish as director of SCPRT**, a position in which he currently serves.
  - SCPRT's State Parks division implements revenue enhancement strategies in order to pursue the goal of full operational self-sufficiency.
  - The Tourism Advertising Grant (TAG) program replaces the Tourism Partnership Fund grant program. The TAG program restricts grant-eligible activities to paid advertising purchases.
  - At the direction of Governor Nikki Haley, SCPRT's Director Parrish works with the Department of Commerce's Secretary Bobby Hitt and Hilton Head-based organizations to secure title and presenting sponsorships for the Heritage Golf Tournament from Royal Bank of Canada (RBC) and Boeing Corporation.
  
- 2013
  - SCPRT launches the Undiscovered SC marketing initiative with the establishment of the SC BBQ Trail.
  - The General Assembly establishes the Tourism Oriented Directional Signage (TODS) program.
  - SCPRT eliminate the agency's Department of Tourism & Recreation Development. SCPRT transfers remaining staff to its Administrative Services organizational unit.

- 2014
  - SCPRT signs a memorandum of understanding with the S.C. Department of Transportation to assumed full operational control of all S.C. Welcome Center facilities.
  - The Governor request SCPRT and the S.C. Department of Agriculture establish the S.C. Chef Ambassador program established as a joint program between the agencies.
  - The Governor, via executive order 2014-33, releases SCPRT from management responsibilities of the S.C. National Heritage Corridor.
  - SCPRT eliminate the agency's Department of Public Relations & Information eliminated; SCPRT transfers remaining staff to its Communications or Tourism Sales & Marketing organizational unit.
  - SCPRT requests, and the General Assembly establishes, the Undiscovered SC grant program to provide financial assistance for the construction of rural tourism projects.
  
- 2015
  - SCPRT completes technology upgrades and renovations at Landrum Welcome Center.
  - SCPRT requests, and the General Assembly establishes, the Sports Tourism Advertising & Recruitment grant program to provide financial assistance to local governments for recruiting and hosting new sports tourism events.
  
- 2016
  - Hurricane Matthew causes \$8.7 million in physical damages at S.C. State Parks, resulting in temporary closures of 18 state parks.
  - SCPRT requests, and the General Assembly establishes, the Beach Renourishment Financial Assistance grant program.
  - SCPRT begins the design phase and construction for new facilities for (1) Hardeeville Welcome Center; and (2) Fort Mill Welcome Center.
  
- 2017
  - SCPRT completes construction of a new Welcome Center facility at (1) Fort Mill and (2) Hardeeville.
  - SCPRT begins the design phase for new facilities at the Dillon Welcome Center.
  - SCPRT acquires St. Phillips Island property (4,680 acres), to become part of Hunting Island State Park, via purchase from single landowner.

## Legal Directives

The General Assembly created SCPRT.<sup>11</sup> While the agency is authorized to make and adopt regulations, none may affect hunting and fishing except as provided in S.C. Code Ann. Section 51-3-145 (certain acts unlawful at state parks). Table 1 summarizes the general duties and responsibilities the General Assembly set for SCPRT:

Table 1. Legal duties and responsibilities of SCPRT.

<b>Legal Duties and Responsibilities of SCPRT</b>	
<i>The department shall have the following duties and responsibilities in addition to such other functions as may, from time to time, be assigned by legislative action or by the State Budget and Control Board:</i>	
<u>Subject Matter</u>	<u>Duty</u>
S.C.'s tourist attractions	<ul style="list-style-type: none"> <li>▪ Promote, publicize, and advertise<sup>12</sup></li> </ul>
Recreational areas, including existing state park system	<ul style="list-style-type: none"> <li>▪ Develop and expand new and existing ones to promote the general health and welfare of the people of S.C.<sup>13</sup></li> <li>▪ Allocate funds made available to it for development and improvement of park properties in the state system and historic sites approved by the agency director and director of the South Carolina Archives and History Commission<sup>14</sup></li> </ul>
Lands under agency's control	<ul style="list-style-type: none"> <li>▪ Borrow money for construction, development, and/or maintenance of it<sup>15</sup></li> <li>▪ Enter contracts with the U.S. government for any purpose which will assist the agency in utilizing it<sup>16</sup></li> <li>▪ Lease or convey portions of it to municipalities and other political subdivisions charged with the responsibility of providing parks and recreation facilities<sup>17</sup></li> </ul>
Lands not under agency's control	<ul style="list-style-type: none"> <li>▪ Borrow money to acquire it<sup>18</sup></li> <li>▪ Enter contracts with the U.S. government to acquire it<sup>19</sup></li> </ul>
Natural facilities such as mountains and coastal plains of S.C. (both those owned and not owned by the agency)	<ul style="list-style-type: none"> <li>▪ Develop a coordinated plan to...               <ul style="list-style-type: none"> <li>○ attract many visitors in all seasons to take advantage of the natural scenery, the outdoor sports, including hunting, fishing and swimming, together with other recreational activities such as golfing, boating and sightseeing<sup>20</sup></li> <li>○ preserve and perpetuate S.C.'s rich historical heritage by acquiring and owning, recognizing, marking and publicizing areas, sites, buildings and other landmarks and items of national and statewide historical interest and significance to the history of S.C.<sup>21</sup></li> </ul> </li> </ul>
Timber and game	<ul style="list-style-type: none"> <li>▪ Manage timber and game with the available services of other agencies, provided, that the State Forestry Commission shall continue the forestry program authorized under the provisions of Section 48-23-270.<sup>22</sup></li> </ul>
Current and potential future resources	<ul style="list-style-type: none"> <li>▪ Study and provide report               <ul style="list-style-type: none"> <li>○ Ascertain the state's present park, parkway and outdoor recreational resources and facilities, the need for such resources and facilities, and the extent to which these needs are now being met.<sup>23</sup></li> </ul> </li> </ul>

## *Mission and Vision*

The agency provides S.C. Code Ann. 51-1-60, as the basis for its mission and vision.

SCPRT's **mission** is to “grow South Carolina’s economy by fostering sustainable tourism economic development and effectively marketing our state to increase visitation and improve the quality of life for all South Carolinians.”<sup>24</sup>

SCPRT's **vision** is to

- Grow the state (the economy, jobs, the product base, etc.);
- Enhance the authentic experiences (remain true to what makes South Carolina special);
- Sustain the resources (protect and preserve.); and
- Lead the way.<sup>25</sup>

# RESOURCES AVAILABLE TO AGENCY

## *Funding*

In the Program Evaluation Report, the Committee asks the agency to provide information about the funding it has available. The agency provided the information below.<sup>26</sup>

Table 2 includes information about the agency's different funding sources and amounts received from each during the past several years, and each amount's percent of the agency's total funding available. As seen in the chart, the agency's primary funding sources are as follows (Note: The total percentage is not 100% because only sources which account for 6% or more are listed and there are numerous sources which account for less than 6%):

- 16-19% → General Fund (recurring)
- 16-19% → General Fund - Direct Agency (one-time)
- 13-16% → State Parks - Operating Revenue (recurring)
- 8-9% → General Fund SC Assoc. of Tourism Regions & Destination Specific Marketing Fund (recurring)
- 7-9% → Motion Picture Incentive Act (recurring)
- 7% → Capital Projects - Other Fund (one-time)
- 6-8% → Capital Projects - State Appropriated (one-time)



Table 2. SCPRT funding sources, amounts received from each, and each amount's percent of the agency's total funding available in fiscal years 2016-17 and 2017-18.<sup>27</sup>

Sources of funding (Unless otherwise noted, there are no restrictions on the agency may use the funds)	Recurring?	State, Federal, Other	Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)		Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)	
				Start of Year (unless indicated the start and end of year amounts the same)	% of Total Funding (end of year)		Start of Year (unless indicated the start and end of year amounts the same)	% of Total Funding (end of year)
General Fund	Recurring	State	\$5,052,651	\$32,116,151	16.39%	\$6,493,865	\$33,175,565	19.23%
General Fund SC Assoc. of Tourism Regions & Destination Specific Marketing Fund	Recurring	State	\$0	\$16,475,000	8.41%	\$0	\$16,475,000	9.55%
General Fund Non Recurring Direct Agency	One-Time	State	\$300,000	Start of Year: \$300,000  End of Year: \$37,900,000	19.34%	\$21,894,749	Start of Year: \$21,894,749  End of Year: \$29,132,955	16.89%
General Fund - Non Recurring Indirect	One-Time	State	\$550,000	Start of Year: \$550,000  End of Year: \$11,850,000	6.05%	\$1,775,000	\$1,775,000	1.03%
Capital Reserve Fund	One-Time	State	\$0	Start of Year: \$0  End of Year: \$6,645,000	3.39%	\$639,241	Start of Year: \$639,241  End of Year: \$939,241	0.54%
Indirect Cost & General Fund	Recurring	Other	\$0	\$0	0.00%	\$0	\$0	0.00%

Sources of funding (Unless otherwise noted, there are no restrictions on the agency may use the funds)	Recurring?	State, Federal, Other	Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)		Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)	
				Start of Year (unless indicated the start and end of year amounts the same)	% of Total Funding (end of year)		Start of Year (unless indicated the start and end of year amounts the same)	% of Total Funding (end of year)
Capital Projects - State Appropriated	One-Time	Other	\$114,306	Start of Year: \$114,306  End of Year: \$13,282,164	6.78%	\$2,364,447	Start of Year: \$13,061,823  End of Year: \$15,203,481	8.81%
Capital Projects - Capital Reserve Fund	One-Time	Other	\$3,347,787	Start of Year: \$3,347,787  End of Year: \$7,347,787	3.75%	\$2,837,854	\$6,737,854	3.91%
Capital Projects - Other Fund	One-Time	Other	\$6,507,117	Start of Year: \$11,906,666  End of Year: \$15,023,351	7.67%	\$5,848,143	Start of Year: \$7,807,624  End of Year: \$12,221,819	7.09%
Recreation Land Trust - Capital Projects	Recurring	Other	\$0	Start of Year: \$278,039  End of Year: \$1,693,905	0.86%	\$8,376	\$8,376	0.00%
Federal Awards - Construction	One-Time	Federal	\$0	Start of Year: \$207,963  End of Year: \$19,306	0.01%	\$0	\$0	0.00%

Sources of funding (Unless otherwise noted, there are no restrictions on the agency may use the funds)	Recurring?	State, Federal, Other	Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)		Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)	
				Start of Year (unless indicated the start and end of year amount s the same)	% of Total Funding (end of year)		Start of Year (unless indicated the start and end of year amount s the same)	% of Total Funding (end of year)
State Parks - Operating Revenue	Recurring	Other	\$7,599,207	\$26,911,121	13.73%	\$7,395,876	Start of Year: \$27,808,121  End of Year: \$28,306,128	16.41%
Special Deposits - Welcome Centers	Recurring	Other	\$132,381	\$3,409,045	1.74%	\$89,252	\$3,659,045	2.12%
Special Deposits - Lace House on Governor's Mansion complex	Recurring	Other	\$0	\$0	0.00%	\$38,510	\$0	0.00%
Admissions Tax	Recurring	Other	\$0	\$30,000	0.02%	\$20,777	\$45,000	0.03%
State Park Gift Card Program	Recurring	Other	\$115,415	\$0	0.00%	\$110,796	\$0	0.00%
Vacation Guide	Recurring	Other	\$586,338	\$1,831,000	0.93%	\$1,045,150	\$1,831,000	1.06%
Grants from State Agencies  There are restrictions on how the agency may utilize portions of these funds <sup>28</sup>	Recurring	Other	\$79	\$0	0.00%	\$0	\$0	0.00%
Inventory Revolving Fund	Recurring	Other	\$104,858	\$0	0.00%	\$114,865	\$0	0.00%
Litter Control	Recurring	Other	\$0	\$0	0.00%	\$0	\$0	0.00%
Motion Picture Incentive Act	Recurring	Other	\$7,296,159	\$13,862,939	7.07%	\$9,312,729	\$17,047,939	9.88%

Sources of funding (Unless otherwise noted, there are no restrictions on the agency may use the funds)	Recurring?	State, Federal, Other	Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)		Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)	
				Start of Year (unless indicated the start and end of year amount s the same)	% of Total Funding (end of year)		Start of Year (unless indicated the start and end of year amount s the same)	% of Total Funding (end of year)
Motion Picture - State Park Service	Recurring	Other	\$1,191,023	Start of Year: \$0  End of Year: \$2,350,000	1.20%	\$2,388,202	\$0	0.00%
Motion Picture - Marketing	Recurring	Other	\$0	\$0	0.00%	\$0	\$0	0.00%
First In Golf	Recurring	Other	\$2,829	\$75,000	0.04%	\$3,080	\$75,000	0.04%
Sale of Assets	Recurring	Other	\$135	\$40,000	0.02%	\$81	\$45,000	0.03%
Sports Development Office	Recurring	Other	\$54,381	\$50,000	0.03%	\$67,943	\$50,000	0.03%
Recovery Audits	Recurring	Other	\$0	\$0	0.00%	\$0	\$0	0.00%
SCPRT Development Fund  There are restrictions on how the agency may utilize portions of these funds <sup>29</sup>	Recurring	Other	\$3,561,312	\$1,852,000	0.95%	\$5,577,117	\$1,852,000	1.07%
Recreation Land Trust	Recurring	Other	\$2,824,699	\$5,000	0.00%	\$2,853,544	\$0	0.00%
Gifts & Endowment	Recurring	Other	\$754,753	\$0	0.00%	\$764,115	\$0	0.00%
War Between the State Heritage Preserve	Recurring	Other	\$163,646	\$0	0.00%	\$171,264	\$0	0.00%

Sources of funding (Unless otherwise noted, there are no restrictions on the agency may use the funds)	Recurring?	State, Federal, Other	Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)		Cash balance at start of fiscal year	Total permitted to utilize (appropriated and authorized)	
				Start of Year (unless indicated the start and end of year amount s the same)	% of Total Funding (end of year)		Start of Year (unless indicated the start and end of year amount s the same)	% of Total Funding (end of year)
Welcome Center Restricted	Recurring	Other	\$7,406,384	\$700,000	0.36%	\$3,361,531	\$700,000	0.41%
Federal Awards  There are restrictions on how the agency may utilize portions of these funds <sup>30</sup>	Recurring	Federal	-\$58,603	\$2,505,110	1.28%	-\$1,201	Start of Year: \$2,505,110  End of Year: \$3,199,020	1.85%
		<b>TOTAL</b>	<b>\$47,606,858</b>	Start of Year: <b>\$116,567,129</b>  End of Year: <b>\$195,973,880</b>	<b>100.00%</b>	<b>\$75,175,306</b>	Start of Year: <b>\$157,193,447</b>  End of Year: <b>\$172,479,423</b>	<b>100.00%</b>

In regards to the information in the Table 2, SCPRT noted the following in their Program Evaluation Report<sup>31</sup>:

- The two accounts are not listed as a revenue source in this report. SCPRT has two composite reservoir accounts to service the golf courses at Hickory Knob and Cheraw State Parks. The accounts are for the purchase of beer and wine that is served at the snack bars at the courses. The accounts are reimbursed from State Park operating funds. Therefore, by listing separately the expenditures would be overstated. Details of this account are reported under the Bank Transparency Proviso 117.83.
- SCPRT has a composite reservoir account for the Beautiful Places Alliance, a 501(c)3 organization under the direction of a Board of Directors. The details of this account are not reflected in any of the balances in the PER. The ending cash balance of this account is recorded in S.C. Enterprise Information System (SCEIS) at year end. However, deposits and expenditures are not, but they are reported via the Bank Transparency Proviso 117.83.

Table 3 includes information provided by the agency regarding amounts it has carryforward during the past several years. Of the carryforward amounts, in 2016-17, the majority were from Undiscovered SC enhancement grants, beach renourishment grants, and capital project funding sources.

Table 3. SCPRT carry forward during fiscal years 2012-13 through 2016-17.<sup>32</sup>



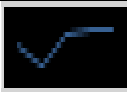
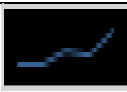
Amount of funding remaining at the end of the year the agency was able to carry forward and use in the next year						
Type of Funding	Amount remaining at end of 2012-13	Amount remaining at end of 2013-14	Amount remaining at end of 2014-15	Amount remaining at end of 2015-16	Amount remaining at end of 2016-17	Trend Line
State	\$4,614,532.18	\$3,544,308.65	\$4,600,077.10	\$5,902,651.21	\$30,163,614.96**	
Other	\$32,147,187.46*	\$37,006,758.47*	\$48,882,145.27*	41,762,810.03*	\$45,012,892.60*	
Federal	(\$381,662.35)	(\$975,426.31)	(\$144,654.29)	(\$58,603.21)	(\$1,201.00)	
<b>TOTAL</b>	<b>\$36,380,057</b>	<b>\$39,575,641</b>	<b>\$53,337,568</b>	<b>\$47,606,858</b>	<b>\$75,175,307</b>	

Table Notes: An asterisk (\*) indicates other funds contain cash balances committed to capital projects. Two asterisks (\*\*) indicates the state carry forward from FY 2016/17 included \$25,433,514 for line item appropriations or state-funded grant programs.

## Employees

The Department of Administration's Division of State Human Resources provides the numbers of authorized, actual, and filled full time employee (FTE) positions for the last five fiscal years.<sup>33</sup> Tables 4 through 7 and Figure 4 provide that information. The Authorized Total FTE is as of July 1 of the fiscal year, as stated in the Appropriations Act. The Actual Total FTE is the sum of Filled FTE and Vacant FTE, based on what the agency has entered in South Carolina Enterprise Information System (SCEIS) and is as of June 30. If Actual is more than Authorized, it may be because during the course of the year, the Executive Budget Office authorizes interim FTE positions. The agency typically requests authorization for these positions in the next budget. If Actual is less than Authorized, it is because the agency has not setup all of the Authorized positions in SCEIS yet. Filled FTEs are positions the agency has setup in SCEIS in which someone is actually working.

The agency indicates, in its Program Evaluation Report, that during FY 2014-15 through FY 2016-17, it did not obtain information from employees leaving the agency (e.g., exit interview, survey, evaluation, etc.).<sup>34</sup>

Table 4. SCPR T Authorized FTE Positions (FY 2013-FY 2017).<sup>35</sup>

Authorized	2012-13	2013-14	2014-15	2015-16	2016-17	Trend Line
Total	376	376	376	398	400	
State	185	185	185	187	187	
Federal	0	0	0	0	0	
Other	191	191	191	211	213	

Table 5. SCPR T Filled FTE Positions (FY 2013-FY 2017).<sup>36</sup>

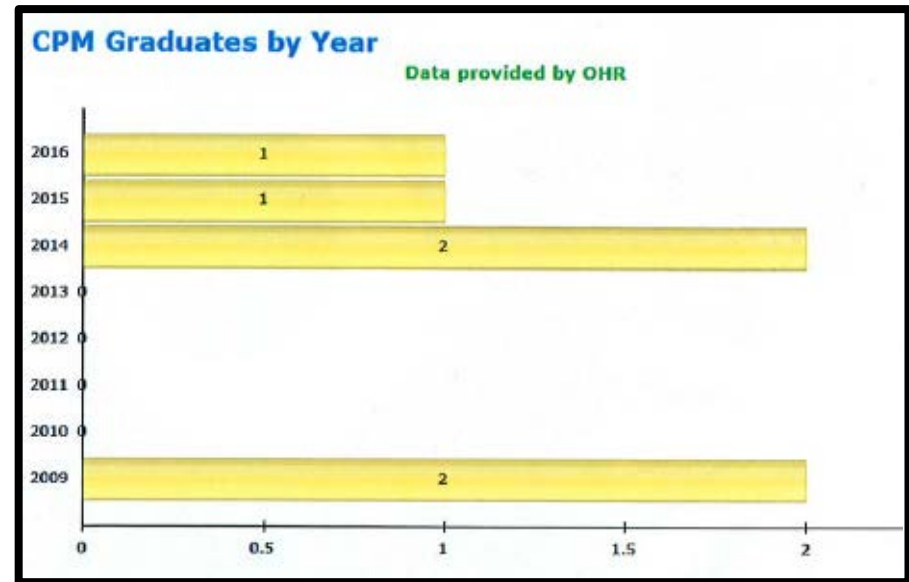
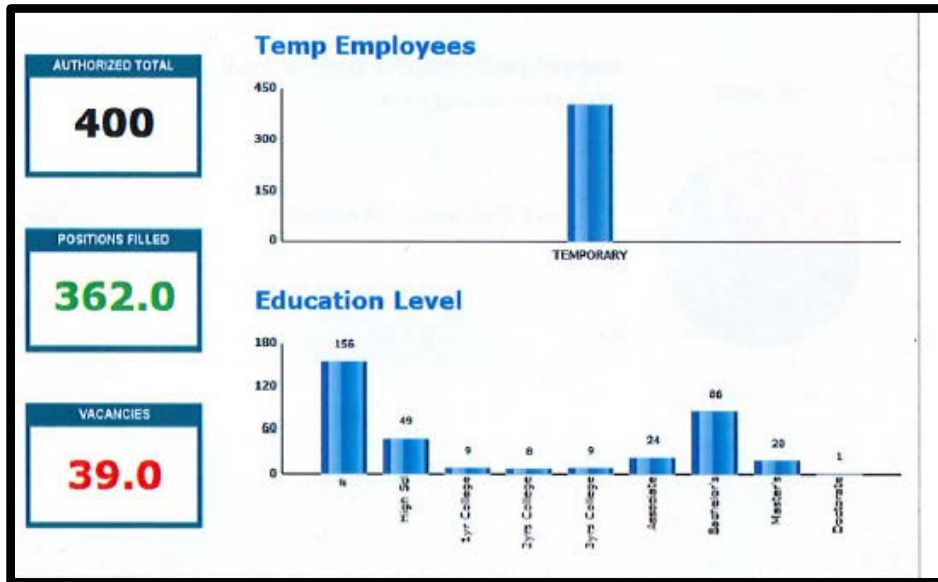
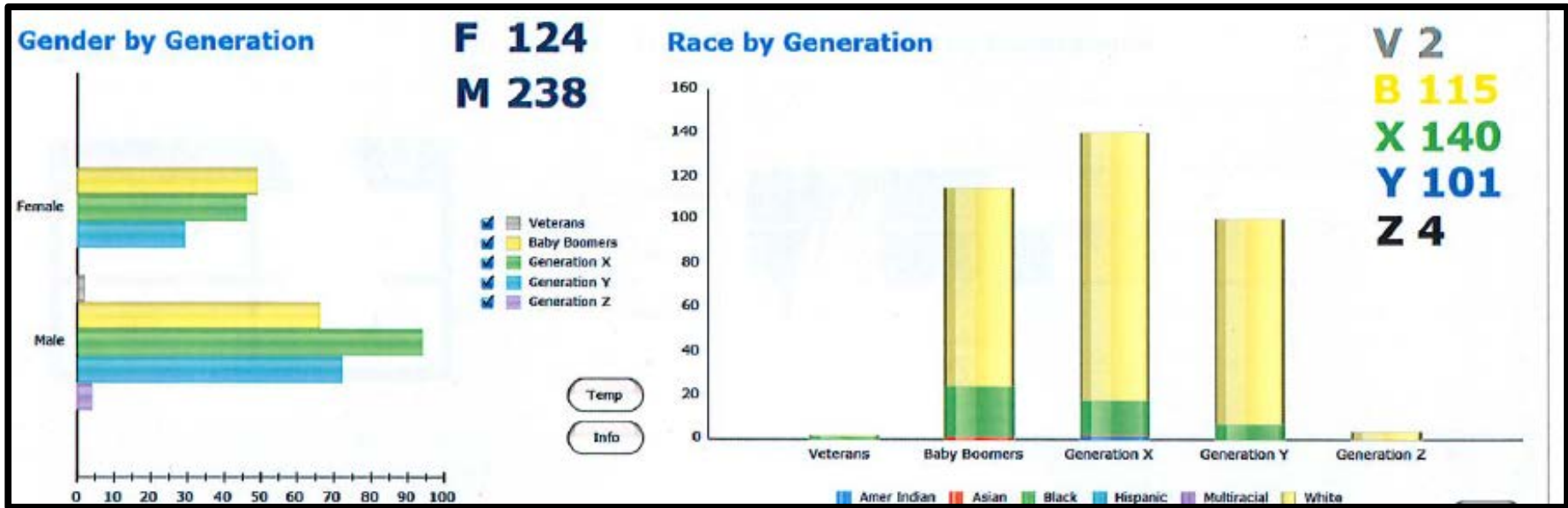
Filled	2012-13	2013-14	2014-15	2015-16	2016-17	Trend Line
Total	361	353	361	365	375	
State	152	172	178	179	174	
Federal	0	0	0	0	0	
Other	209	181	183	186	201	

Table 6. SCPR T Vacant FTE Positions (FY 2013-FY 2017).<sup>37</sup>

Vacant	2012-13	2013-14	2014-15	2015-16	2016-17	Trend Line
Total	15	23	15	11	23	
State	8	14	7	5	12	
Federal	0	0	0	0	0	
Other	7	9	8	6	11	

Table 7. SCPR T Actual FTE Positions (FY 2013-FY 2017).<sup>38</sup>

Actual	2012-13	2013-14	2014-15	2015-16	2016-17	Trend Line
Total	376	376	376	376	398	
State	160	186	185	184	186	
Federal	0	0	0	0	0	
Other	216	190	191	192	212	





## SC Department Parks, Recreation and Tourism

Agency Director: Duane N. Parrish

EEO Officer: Mary E. Teague

1 EEO CATEGORY	2 ACTUAL WORKFORCE ON 09/30/2017							3 Adjusted Availability% (Qualified Labor Pool)			4 UNDERUTILIZATION			5 HIRES AND PROMOTIONS - 10/01/2016 - 09/30/2017							6 % OF Goals Met Based on Adjusted Availability		
	WM	BM	OM	WF	BF	OF	TOTAL	BM	WF	BF	BM	WF	BF	WM	BM	OM	WF	BF	OF	TOTAL	BM	WF	BF
E1	# 4			2	1		7	4.2	30.8	8.8	4.2	2.2	NO								0.0%	92.9%	YES
E2	# 25			25	4	1	55	3.5	36.1	6.8	3.5	NO	NO	2			2			4	0.0%	YES	YES
E2A, B,C,and D	# 101	6		17	1		125	7.5	17.5	4.7	2.7	3.9	3.9	11			5			16	64.0%	77.7%	17.0%
E3 and E4	#			1	1		2	7.6	17.8	6.9	7.6	NO	6.9								0.0%	YES	0.0%
E5 and E5A	# 17	5		45	16		83	4.3	46.9	8.5	NO	NO	NO	2			10	3		15	YES	YES	YES
E6	# 2			6	1		9	6.1	44.8	21.4	6.1	NO	10.3				1			1	0.0%	YES	51.9%
E7	# 38	2	1	1	2		44	15.6	3.8	2.2	11.1	1.5	NO	11	1			1		13	28.8%	60.5%	YES
E8	# 34	10		5	1		50	19.5	3.0	1.9	NO	NO	NO	12	5	1	5		1	24	YES	YES	YES
	#																						

**NOTE:** See section entitled "Understanding the Report" for a detailed explanation of how the above information was computed.

**LEGEND:** WM = White Male    BM = Black Male    OM = Other Male    T = Total    % = Percentage  
 WF = White Female    BF = Black Female    OF = Other Female    # = Number

***If an agency is not employing any race/sex group at a rate equal to the Adjusted Availability percentage, the underutilization is noted in Column # 4.***

\*No goal established because the underutilization is less than one whole person.

Level of Goal Attainment for 2015:    81.4 percent  
 Level of Goal Attainment for 2016:    77.4 percent  
 Level of Goal Attainment for 2017:    79.6 percent

Figure 4. Information on agency employees: gender and race by generation as of April 2018 and statistics from 2018 annual Human Affairs report on the status of equal employment opportunity in S.C. state government.<sup>39</sup>

# ORGANIZATION OF AGENCY

## *Governing Body (i.e., director, commissioners, trustees, etc.)*

In the Program Evaluation Report, the Committee asks the agency to provide information about the agency's governing body. The agency provided the information below.<sup>40</sup>

SCPRT is governed by an agency director who is appointed by the Governor.<sup>41</sup> There are no service limits for an agency director. The agency director may be removed by the Governor at his discretion by an executive order.<sup>42</sup>

## *Internal Audit Process*

In the Program Evaluation Report, the Committee asks the agency to provide information about its internal audit process, if it has one. The agency provided the information below.<sup>43</sup>

SCPRT does not have internal auditors. The internal auditor positions were eliminated during the budget reductions and subsequent reduction-in-force during FY 08-09. In addition, the agency has determined that these positions are no longer warranted due to the implementation of the point of sale system and central reservation system, which greatly reduced or eliminated untraceable transactions. The agency does maintain internal control review processes for inventory control and money management. These internal control review processes are conducted by State Parks staff with oversight from SCPRT's Office of Finance.

## *Organizational Units*

The agency's Program Evaluation Report (PER) includes information about its organizational units.<sup>44</sup> Every agency has some type of organization and hierarchy. Within the organization are separate units. An agency may refer to these units as departments, divisions, functional areas, cost centers, etc. Each unit is responsible for contributing to the agency's ability to provide services and products.

To ensure agency employees understand how their work contributes to the agency's overall ability to provide effective services and products in an efficient manner, each organizational unit has at least one (and in most cases multiple), objectives, strategies, or goals for which it is solely responsible.

SCPRT is comprised of nine organizational units: (1) Executive Office; (2) Administrative Services; (3) Office of Recreation, Grants, and Policy; (4) Tourism Sales and Marketing; (5) Welcome Centers - Facilities maintenance; (6) State Park Service; (7) Communications; (8) Research; and (9) Film Commission.

**Executive Office** is one of the agency’s organizational units. This unit include the director's office, human resources and internal audits.

Table 8.1. SCPRT Organizational Unit: Executive Office.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	33.33%	0.00%	0.00%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	×	×	×
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

**Administrative Services** is one of the agency’s organizational units. This unit includes finance and technology services.

Table 8.2. SCPRT Organizational Unit: Administrative Services.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	5.50%	16.66%	5.50%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	✓	✓	✓
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

**Office of Recreation, Grants, and Policy** is one of the agency’s organizational units. This unit administers recreation grants and agency policy.

Table 8.3. SCPRT Organizational Unit: Office of Recreation, Grants, and Policy..

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	0.00%	0.00%	33.33%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	×	×	×
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

**Tourism Sales and Marketing** is one of the agency’s organizational units. This unit is responsible for implementing agency policy and programs related to the development of South Carolina's domestic and international tourism marketing, sales and grant programs. Group tour operators and consumers can find details about attractions, accommodations and restaurants, plus contact information for South Carolina's tourism regions.

Table 8.4. SCPRT Organizational Unit: Tourism Sales and Marketing.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	16.32%	12.24%	6.89%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	✓	✓	✓
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

**Welcome Centers - Facilities maintenance** is one of the agency's organizational units. This unit maintains the facilities for the state's nine Welcome Centers. Welcome Center customer service is under the Tourism Sales and Marketing organizational unit.

Table 8.5. SCPRT Organizational Unit: Welcome Centers - Facilities maintenance.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	0.00%	0.00%	22.22%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	×	×	×
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

**State Park Service** is one of the agency's organizational units. This unit manages and protects more than 80,000 acres of South Carolina's natural and cultural resources, which includes 47 operational parks and eight historic properties.

Table 8.6. SCPRT Organizational Unit: State Park Service.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	13.24%	11.14%	11.49%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	✓	✓	✓
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All

**Communications** is one of the agency’s organizational units. This unit is responsible for communications between the agency, news media and key stakeholders and partners statewide.

Table 8.7. SCPRT Organizational Unit: Communications.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	0.00%	0.00%	0.00%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	×	×	×
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

**Research** is one of the agency’s organizational units. This unit tracks economic and other performance measures for both the state's tourism industry and other programs within SCPRT.

Table 8.8. SCPRT Organizational Unit: Research.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	0.00%	0.00%	0.00%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	×	×	×
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

**Film Commission** is one of the agency’s organizational units. This unit’s purpose is to recruit film and television projects and support the development of the state's film industry through grant programs and educational workshops.

Table 8.9. SCPRT Organizational Unit: Film Commission.

<u>Details</u>	<u>2014-15</u>	<u>2015-16</u>	<u>2016-17</u>
What is the turnover rate?	0.00%	40.00%	0.00%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	×	×	×
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	N/A	N/A	N/A

## Organizational Chart

Figure 5 includes an organizational chart, current as of March, 2018.

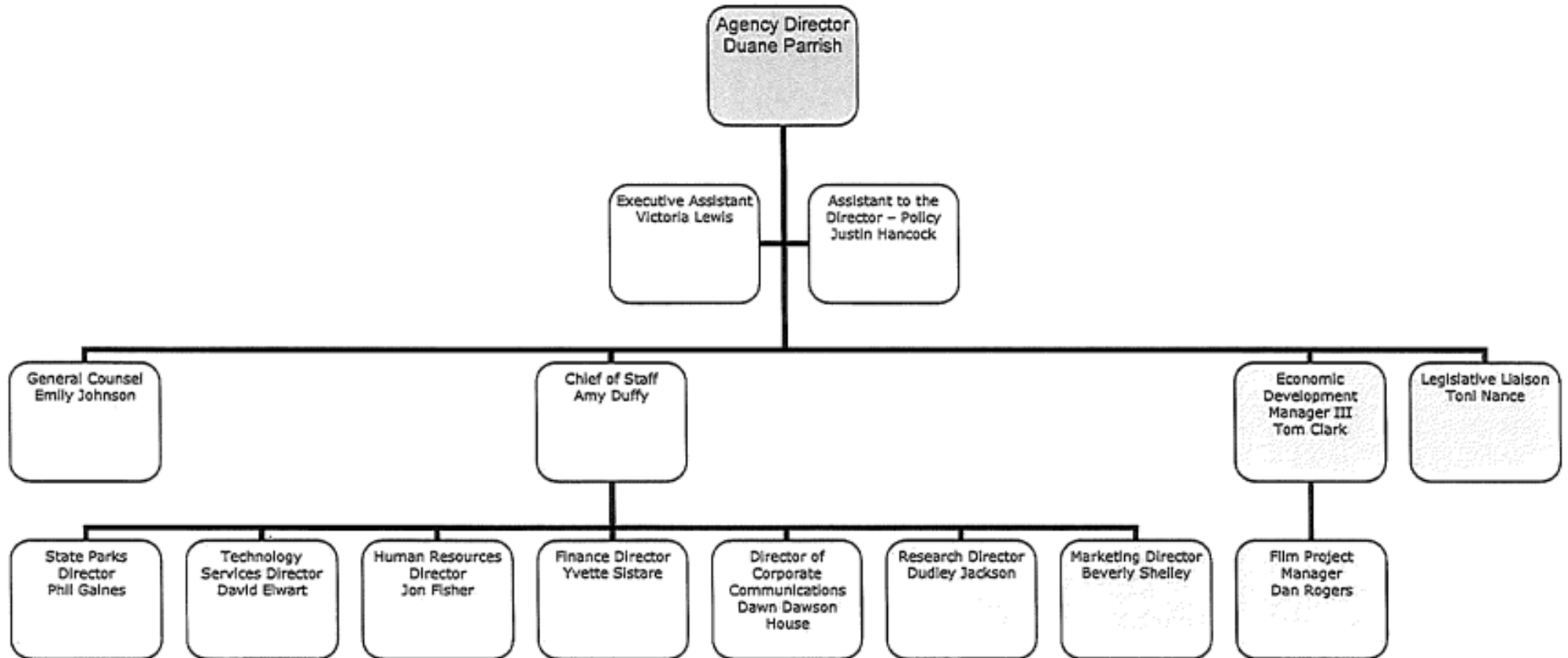


Figure 5. SCPRT Organizational chart as of March 2018.<sup>45</sup>



# STATE PARK SERVICE DETAILS

## *Overview of the State Park Service Unit*

**State Park Service** is one of the agency's organizational units. This unit manages and protects more than 80,000 acres of South Carolina's natural and cultural resources, which includes 47 operational parks and eight historic properties.

## *Products, Services, and Customers related to the State Park Service Unit*

In the Program Evaluation Report, the Committee asks an agency **to provide a list of its deliverables** (i.e., products and services) as well as additional information related to laws, customers, costs, and potential negatives impacts. This information, which is applicable to the administration unit, is provided on the next pages.

Table 8 includes an overview of the deliverables provided by the administration unit and Table 9 includes additional information about each.

Table 8. List of the Administration unit's deliverables.

Item # <sup>1</sup>	Deliverable	Customers					Costs	
		Does law require, allow, or not address it?	Does the agency... Evaluate the <b>outcome obtained by customers</b> / individuals who receive the service or product?	Know the annual number of <b>potential customers</b> ?	Know the annual number of <b>customers served</b> ?	Evaluate <b>customer satisfaction</b> ?	Know the <b>cost it incurs, per unit, to provide the product or service</b> ?	Does the law allow the agency to charge for it to cover the agency's costs?
42	Determine fees for use of state parks during the day time and costs of other amenities available to those at the parks	Require	×	×	✓	✓	✓	✓
43	Determine fees for overnight accommodations and amenities at state parks	Allow	×	✓	✓	✓	✓	✓
44	Sell retail goods at state park gift and souvenir shops	Not specifically mentioned in law, but provided to achieve the requirements of the applicable law	×	×	✓	✓	✓	×
45	Create and facilitate state park educational programs	Allow	×	×	✓	✓	✓	×

<sup>1</sup> Item numbers are the ones utilized in agency's program evaluation report.

		Customers					Costs	
		Does the agency...						
Item # <sup>1</sup>	Deliverable	Does law require, allow, or not address it?	Evaluate the outcome obtained by customers / individuals who receive the service or product?	Know the annual number of potential customers?	Know the annual number of customers served?	Evaluate customer satisfaction?	Know the cost it incurs, per unit, to provide the product or service?	Does the law allow the agency to charge for it to cover the agency's costs?
46A & B	Manage state park resources	Require	×	×	×	×	✓	×
47	Serve on the Aquatic Plant Management Council	Require	×	×	×	×	×	×
48	Improve, protect, and maintain the Fort Watson Memorial Area	Require	×	×	×	×	×	×
49	Construct a path to access Myrtle Beach State Park, from nearby roads, for pedestrian, non-motorized vehicles, and golf carts to cross roads to utilize	Require	×	✓	✓	×	×	×
50	Develop Hunting Island State Park	Allow	✓	✓	✓	✓	✓	✓
51	Identify areas for residential leases at Hunting Island and create and enforce the leases	Allow	×	×	✓	✓	×	×

Table 9. Additional details about each of the State Park Service unit's deliverables.

<b>Deliverable #42<sup>46</sup></b>	<b>Determine fees for use of state parks during the day time and costs of other amenities available to those at the parks</b>
-------------------------------------	---

Product/Service Component: Determine whether to impose the following as part of the public's use of state parks during the daytime: (1) reasonable fees for admission to park and recreational facilities subject to (a) discounts in law such as for those 65 years and older, disabled or legally blind, and (b) adjustments in the fee structure directed by the 2002 study committee and implemented in September 2003 in order to maintain fiscal soundness and continue maintenance and operations of the State Park System (these fees can only be used for park and recreational operations); and (2) reasonable fees for the cost of vacation guides, research reports, educational conferences, technical planning assistance, technical drawings, and mailing lists (these fees can only offset costs of producing the items and any excess must be remitted to the general fund of the state)

Does law require, allow, or not address it? Require

Applicable law: S.C. Code Ann. 51-1-40; 51-3-60; and 51-3-65

Greatest potential harm to the public if deliverable is not provided:

- Eliminating state parks day-Use admissions would significantly limit outdoor recreational opportunities and access to many significant state historic sites for South Carolina residents and visitors to the state.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Develop more recreation and educational opportunities for other state-owned public lands.

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers</b> ?	Does agency know the annual number of <b>customers served</b> ?	Does the agency evaluate <b>customer satisfaction</b> ?	Does the agency know the <b>cost it incurs, per unit, to provide the product or service</b> ?	Does the law <b>allow the agency to charge for it to cover the agency's costs</b> ?
✗	✗	✓	✓	✓	✓

**Deliverable #43<sup>47</sup> Determine fees for overnight accommodations and amenities at state parks**

Product/Service Component: Establish and enforce fees and regulations concerning state park overnight accommodations

Does law require, allow, or not address it? Allow

Applicable law: S.C. Code Ann. 52-1-40; 51-3-60; and 51-3-65

Greatest potential harm to the public if deliverable is not provided:

- Elimination of overnight accommodations would drastically reduce overall state parks revenue and would significantly limit the visitor experience at many State Parks.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Allow private companies to establish affordable overnight accommodations operations on other state-owned public lands.

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
X	✓	✓	✓	✓	✓

**Deliverable #44<sup>48</sup> | Sell retail goods at state park gift and souvenir shops**

Product/Service Component: None

Does law require, allow, or not address it? Not specifically mentioned in law, but provided to achieve the requirements of the applicable law

Applicable law: S.C. Code Ann. 51-1-40

Greatest potential harm to the public if deliverable is not provided:

- Elimination of retail would significantly reduce State Parks revenue, decreasing operational self-sufficiency and the agency's ability to re-invest in the State Park System product.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Provide more locations for the sale of state parks retail goods.

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
✗	✗	✓	✓	✓	✗

**Deliverable #45<sup>49</sup> Create and facilitate state park educational programs**

Product/Service Component: (1) Create syllabus; (2) create and produce printed or electronic materials; (3) provide space and teach the programs

Does law require, allow, or not address it? Allow

Applicable law: S.C. Code Ann. 51-1-60

Greatest potential harm to the public if deliverable is not provided:

- Many South Carolina schools and families would lose an invaluable educational resource to experience, first hand, South Carolina's diverse ecology and expansive history.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Direct other natural or historical resource agencies to increase educational program opportunities.

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
X	X	✓	✓	✓	X



**Deliverable #46A<sup>50</sup>**

**Manage state park resources**

Product/Service Component: Maintain and preserve historic sites and structures, including conducting archeological field surveys, preservation of artifacts, and preservation maintenance of historic plantation homes and Civilian Conservation Corps structures.

Does law require, allow, or not address it? Require

Applicable law: S.C. Code Ann. 51-1-60

Greatest potential harm to the public if deliverable is not provided:

- Elimination of these services would endanger invaluable state historic resources, potentially making them unsafe for public visitation.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Ensure the maintenance of State Parks properties by other natural resource agencies such as SCDNR or the Forestry Commission.

Other state agencies whose mission the deliverable may fit within: South Carolina Department of Natural Resources; South Carolina Forestry Commission

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
✗	✗	✗	✗	✓	✗

**Deliverable #46B<sup>51</sup>**

**Manage state park resources**

Product/Service Component: Manage endangered and invasive species and the reforestation program. Reforestation activities include the following: conducting prescribed burns, mechanical mulching and herbicide treatments to reduce forest understory and remove invasive plant species; replanting of native trees and plants to provide suitable habitat for wildlife. Species management activities include monitoring sea turtle nesting and providing habitat for species such as the Red Cockaded Woodpecker.

Does law require, allow, or not address it? Require

Applicable law: S.C. Code Ann. 51-1-60; and 48-49-70

Greatest potential harm to the public if deliverable is not provided:

- Elimination of these services would endanger threatened species at State Parks, make the State Parks more vulnerable to invasive species and potential public hazards such as wildfires.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Ensure natural resource management by other agencies such as Department of Natural Resources and the SC Forestry Commission.

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers</b> ?	Does agency know the annual number of <b>customers served</b> ?	Does the agency evaluate <b>customer satisfaction</b> ?	Does the agency know the <b>cost it incurs, per unit, to provide the product or service</b> ?	Does the law <b>allow the agency to charge for it to cover the agency's costs</b> ?
✗	✗	✗	✗	✓	✗

**Deliverable #47<sup>52</sup>**

**Serve on the Aquatic Plant Management Council**

Product/Service Component: Provide interagency coordination and advice to SCDNR on all aspects of aquatic plant management and research; establish management policies; approve all management plans; and advise SCDNR on research priorities

Does law require, allow, or not address it? Require

Applicable law: S.C. Code Ann. 49-6-30

Greatest potential harm to the public if deliverable is not provided:

- Tourism or recreation-related interests would not be represented

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Ensure tourism/recreation interests by allowing a statewide tourism or recreation organization to serve on the council

Other state agencies whose mission the deliverable may fit within: SCDNR

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
X	X	X	X	X	X

**Deliverable #48<sup>53</sup> | Improve, protect, and maintain the Fort Watson Memorial Area**

SCPRT indicates this area is no longer under SCPRT management. The agency has recommended elimination of the applicable law.

Does law require, allow, or not address it? Require

Applicable law: S.C. Code Ann. 51-9-30

Greatest potential harm to the public if deliverable is not provided:

- None - this property is no longer under management by SCPRT

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- N/A

Other state agencies whose mission the deliverable may fit within: Santee Cooper

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
X	X	X	X	X	X

**Deliverable #49<sup>54</sup>**

**Construct a path to access Myrtle Beach State Park, from nearby roads, for pedestrian, non-motorized vehicles, and golf carts to cross roads to utilize**

Product/Service Component: None

Does law require, allow, or not address it? Require

Applicable law: S.C. Code Ann.

Greatest potential harm to the public if deliverable is not provided:

- Motorized carts would not have a designated lane for park entrance, potentially resulting in traffic disruptions near the park.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Provide funding for cart pathways through SCDOT

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
X	✓	✓	X	X	X

**Deliverable #50<sup>55</sup>**

**Develop Hunting Island State Park**

Product/Service Component: Develop Hunting Island, Beaufort County, as a pleasure and health resort primarily for the benefit of the citizens of S.C. through actions including, but not limited to: (1) dividing the island into areas and zones; (2) establishing public camping sites, playgrounds, and recreation centers.

Does law require, allow, or not address it? Allow

Applicable law: S.C. Code Ann. 51-7-10

Greatest potential harm to the public if deliverable is not provided:

- Elimination of the ability to develop Hunting Island would be detrimental to State Parks revenue and would negatively impact quality of life for Beaufort County residents.

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- Provide funding to Beaufort County for the development of a comparable park

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
✓	✓	✓	✓	✓	✓

**Deliverable #51<sup>56</sup>**

**Identify areas for residential leases at Hunting Island and create and enforce the leases**

Product/Service Component: (1) Identify and set aside portions of the island as residential areas; (2) divide the area into building lots; and (3) lease the lots for such terms as SCPRT may determine, but with (a) covenants requiring lessee to erect and maintain habitable dwelling, (b) provisions for forfeiture of the rights of the lessee who fails to pay annual rentals and upon a forfeiture, all dwellings and structures erected become the property of SCPRT, and (c) other covenants SCPRT deems necessary to insure proper use of the leased premises for purposes consistent with the proper development and maintenance of the residential area.

Does law require, allow, or not address it? Allow

Applicable law: S.C. Code Ann. 51-7-20

Greatest potential harm to the public if deliverable is not provided:

- None - SCPRT no longer provides residential leases for Hunting Island State Park

1-3 recommendations to the General Assembly, other than \$, for how the General Assembly can help avoid the greatest potential harm

- N/A

Other state agencies whose mission the deliverable may fit within: None

Does agency evaluate the <b>outcome obtained by</b> individuals who receive the service or product?	Does agency know the annual number of <b>potential customers?</b>	Does agency know the annual number of <b>customers served?</b>	Does the agency evaluate <b>customer satisfaction?</b>	Does the agency know the <b>cost it incurs, per unit, to provide the product or service?</b>	Does the law <b>allow the agency to charge for it to cover the agency's costs?</b>
✗	✗	✓	✓	✗	✗

## Employee Information related to the State Park Service Unit

In the Program Evaluation Report, the Committee asks the agency to provide information about the employees in each of the agency's organizational units. Table 10 includes the information provided by the agency.

Table 10. State Park Service organizational unit's employee information.

Details	2014-15	2015-16	2016-17
What is the turnover rate?	13.24%	11.14%	11.49%
Is employee satisfaction evaluated?	×	×	×
Is anonymous employee feedback allowed?	×	×	×
Do any positions require a certification (e.g., teaching, medical, accounting, etc.)	✓	✓	✓
Did the agency pay for, or provide classes/instruction needed to maintain all, some, or none of required certifications?	All	All	All



## Revenue and Funding Sources of the State Park Service Unit

### Generated by the State Park Service Unit

In the Program Evaluation Report, the Committee asks the agency to provide information about its revenue sources.

Table 11 includes the source of revenues generated by the State Park Service organizational unit during fiscal years 2015-16 and 2016-17.

Table 11 Revenue generated by the State Park Service unit during FY 2015-16 and 2016-17.<sup>57</sup>

Revenue Source	Recurring or one-time?	State, Federal, or Other?	Does revenue remain with the agency or go to General Fund?	Total revenue generated in 2015-16	Total revenue estimated to generate in 2016-17
<b>Generated solely by State Park Service</b>					
State Parks - Operating Revenue	Recurring	Other	Agency	\$27,503,420,	\$28,353,951
State Park Gift Card Program	Recurring	Other	Agency	\$0	\$0
Grants from State Agencies	Recurring	Other	Agency	\$111,431	\$18,945
Inventory Revolving Fund	Recurring	Other	Agency	\$44,752	\$52,404
Gifts & Endowment	Recurring	Other	Agency	\$221,008	\$163,659
<b>Total generated solely by State Park Service</b>				<b>\$27,880,612</b>	<b>\$28,588,959</b>

Revenue Source	Recurring or one-time?	State, Federal, or Other?	Does revenue remain with the agency or go to General Fund?	Total revenue generated in 2015-16	Total revenue estimated to generate in 2016-17
<b>Generated by State Park Service and Welcome Centers</b>					
Capital Projects - Other Fund	One-Time	Other	Agency	\$249,421	\$1,637,362
<b>Total generated by State Park Service and Welcome Centers</b>				<b>\$249,421</b>	<b>\$1,637,362</b>

Utilized by the State Park Service Unit

Table 12 includes information on funding sources utilized by the State Park Service organizational unit.

Table 12. Agency funding sources utilized by the State Park Service unit to achieve the agency's comprehensive strategic plan in FY 2016-17 and 2017-18.<sup>58</sup>

Revenue Sources utilized	Recurring or one-time?	State, Federal, or Other?	Spent to achieve plan in 2016-17	Percent of total agency spent	Budgeted to achieve plan in 2017-18	Percent of total agency spent
General Fund*	Recurring	State	\$4,413,839*	3.28%	\$6,076,011**	4.52%
General Fund Non Recurring Direct Agency	One-Time	State	\$2,326,812	1.73%	\$2,261,394	1.68%
Capital Projects - State Appropriated	One-Time	Other	\$220,341	0.16%	\$2,203,690	1.64%
Capital Projects - Capital Reserve Fund	One-Time	Other	\$543,410	0.40%	\$81,171	0.06%
Capital Projects - Other Fund	One-Time	Other	\$2,471,982	1.84%	\$6,546,952	4.87%
Recreation Land Trust - Capital Projects	Recurring	Other	\$1,685,529	1.25%	\$3,376	0.00%
Federal Awards - Construction	One-Time	Federal	\$19,306	0.01%	\$0	0.00%
State Parks - Operating Revenue	Recurring	Other	\$27,786,563	20.65%	\$27,808,121	20.67%
Special Deposits - Lace House	Recurring	Other	\$2,117,229	1.57%	\$0	0.00%
Grants from State Agencies	Recurring	Other	\$5,336	0.00%	\$0	0.00%
Inventory Revolving Fund	Recurring	Other	\$14,165	0.01%	\$0	0.00%
Motion Picture - State Park Service	Recurring	Other	\$0	0.00%	\$848,007	0.63%
Sale of Assets	Recurring	Other	\$46,390	0.03%	\$40,000	0.03%
Recovery Audits	Recurring	Other	\$342	0.00%	\$0	0.00%
SCPRT Development Fund	Recurring	Other	\$10,468	0.01%	\$154,000	0.11%
Gifts & Endowment	Recurring	Other	\$154,297	0.11%	\$0	0.00%
Federal Awards	Recurring	Federal	\$232,690	0.17%	\$1,862,156	1.38%
<b>Total utilized by the State Park Service organizational unit:</b>			<b>\$42,048,700*</b>	<b>31.26%</b>	<b>\$47,884,878**</b>	<b>35.59%</b>

Table Note: The asterisk (\*) indicates a total of which \$356,944 was spent on State Park Service and Research, not solely State Park Service. The double asterisks (\*\*) indicates a total of which \$625,780 was budgeted for State Park Service and Research, not solely State Park Service.

## *Strategic Resource Allocation and Performance related to the State Park Service Unit*

In the Program Evaluation Report (PER), the **Committee asks an agency how it allocates its human and financial resources to accomplish its goals** (i.e., broad expression of a long-term priority) **and objectives** (i.e., specific, measurable and achievable description of an effort the agency is implementing to achieve a goal) in the agency's strategic plan.<sup>59</sup> The Committee also asks the agency to list any funds the agency spent or transferred not toward the agency's comprehensive strategic plan. All revenue sources associated with the State Park Service organizational unit were spent toward the agency's comprehensive strategic plan.

Additionally the PER asks the agency to provide its performance measures and to which part of the strategic plan each applies. The agency was asked to categorize each measure based on the definitions below:<sup>60</sup>

### Types of Performance Measures:

***Outcome Measure*** - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

***Efficiency Measure*** - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

***Output Measure*** - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

***Input/Activity Measure*** - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received.

Tables 13.1 - 13.7 provide information on the amount of funding and number of employees utilized to accomplish the portions of the strategic plan associated with State Park Services, as well as how the agency has performed.

Table 13.1. Part of agency's strategic plan related to the State Park Service unit, Objective 1.1.1: Increase state parks revenue through increased visitation and usage.

**GOAL 1 Stewardship of agency resources**

**Strategy 1.1 Effectively operate state parks with standard business management practices**


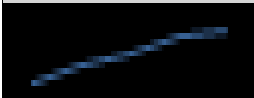
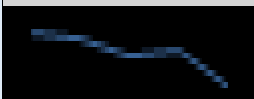
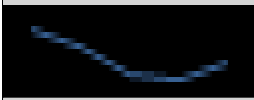
**Objective 1.1.1 Increase state parks revenue through increased visitation and usage**

Responsible Employee(s): Objective 1.1.1 - Mr. Phil Gaines (responsible for over 13 three years)  
Employee have input in budget? Yes, Mr. Phil Gaines has input into the budget for Objective 1.1.1

External Partner(s): Private businesses

	# of FTE equivalents utilized	Amount Spent (including employee salaries/wages and benefits)	% of Total Available to Spend	Associated Performance Measures
2016-17	267	\$28,795,207	14.69%	<ul style="list-style-type: none"> <li>• State Parks Total Revenue</li> <li>• State Parks Admissions Revenue</li> <li>• State Parks Cabin Occupancy</li> <li>• State Parks Lodge Room Occupancy</li> <li>• State Parks Campsite Occupancy</li> <li>• State Parks Golf Rounds</li> <li>• Number of State Parks Volunteer Hours</li> </ul>
2017-18	269	\$26,410,054	15.31%	

Table 13.2. Performance measure associated with Objective 1.1.1.

Performance Measure	Type of Measure		2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
<b>State Parks Total Revenue</b>  <i>Required by:</i> Agency selected (not required by state or federal government)	Outcome	<u>Target:</u>	\$25,333,470	\$26,094,760	\$27,727,683	\$28,567,177	\$29,298,442	\$30,393,216
		<u>Actual:</u>	\$22,332,204	\$24,039,397	\$26,906,654	\$28,053,715	\$27,168,600	
<b>State Parks Admissions Revenue</b>  <i>Required by:</i> Agency selected (not required by state or federal government)	Outcome	<u>Target:</u>	\$4,000,000	\$4,500,000	\$5,000,000	\$5,500,000	\$6,000,000	\$6,500,000
		<u>Actual:</u>	\$4,139,417	\$4,711,244	\$5,225,487	\$5,725,667	\$6,041,161	
<b>State Parks Cabin Occupancy</b>  <i>Required by:</i> Agency selected (not required by state or federal government)	Outcome	<u>Target:</u>	66.00% cabin occupancy	66.00% cabin occupancy	66.00% cabin occupancy	66.00% cabin occupancy	66.00% cabin occupancy	55.00% cabin occupancy
		<u>Actual:</u>	66.26% cabin occupancy	64.24% cabin occupancy	60.26% cabin occupancy	61.74% cabin occupancy	52.68% cabin occupancy	
<b>State Parks Lodge Room Occupancy</b>  <i>Required by:</i> Agency selected (not required by state or federal government)	Outcome	<u>Target:</u>	33.00% lodge room occupancy	33.00% lodge room occupancy	33.00% lodge room occupancy	33.00% lodge room occupancy	33.00% lodge room occupancy	33.00% lodge room occupancy
		<u>Actual:</u>	36.24% lodge room occupancy	34.01% lodge room occupancy	30.52% lodge room occupancy	29.74% lodge room occupancy	31.94% lodge room occupancy	


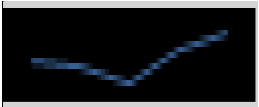
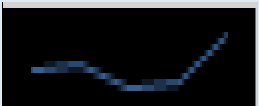
Performance Measure	Type of Measure		2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
<b>State Parks Campsite Occupancy</b>  Required by: Agency selected (not required by state or federal government)	Outcome	Target:	40.00% campsite occupancy	40.00% campsite occupancy	40.00% campsite occupancy	40.00% campsite occupancy	40.00% campsite occupancy	40.00% campsite occupancy
		Actual:	33.90% campsite occupancy	35.30% campsite occupancy	36.23% campsite occupancy	37.31% campsite occupancy	34.11% campsite occupancy	Trend Line 
<b>State Parks Golf Rounds</b>  Required by: Agency selected (not required by state or federal government)	Outcome	Target:	35,000 golf rounds	35,000 golf rounds	35,000 golf rounds	35,000 golf rounds	35,000 golf rounds	36,000 golf rounds
		Actual:	32,592 golf rounds	31,975 golf rounds	29,961 golf rounds	33,532 golf rounds	35,589 golf rounds	Trend Line 
<b>Number of State Parks Volunteer Hours (Estimated)</b>  Required by: Agency selected (not required by state or federal government)	Input / Activity	Target:	n/a*	n/a*	n/a*	n/a*	n/a*	n/a*
		Actual:	101,869 volunteer hours	102,650 volunteer hours	97,650 volunteer hours	98,950 volunteer hours	110,340 volunteer hours	Trend Line 

Table Note: The agency states in the PER that the Target Values are listed as "n/a" for all Input/Activity because these represent value-added results that benefit the agency's operations, but do not determine or indicate the agency's failure or success in meeting a goal. Target Values are also listed as "n/a" for all Output Measures, since the number of grants awarded each is based on the number of applicants and the amount of funding available. Target Values are also listed as "n/a" if external factors beyond the agency's control significantly influence the outcome of the Performance Measure. (For example, Film-Related Performance Measure outcomes depend greatly on a number of external factors including the type of projects recruited, the financial scope of the projects, time of year and location of the project. SCPRT cannot reasonably predict these outcomes for future fiscal years as these factors are resultant of the needs of the motion picture production companies. Similarly, target values are not set for measures such as Admissions and Accommodations Tax Collections. While these collections may be indicative of tourism business trends, there are also influenced by other extenuating factors, such as late tax payments or lump sum payments.)

Table 13.3. Part of agency's strategic plan related to the State Park Service unit, Objective 1.1.2: Enhance the state park product through corporate partnerships and public support.

**GOAL 1 Stewardship of agency resources**

**Strategy 1.1 Effectively operate state parks with standard business management practices**

**Objective 1.1.2 Enhance the state park product through corporate partnerships and public support**

Responsible Employee(s): Objective 1.1.2 - Mr. Lou Fontana (responsible for over 17 years)  
Employee have input in budget? No, Mr. Lou Fontana does not have input into the budget for Objective 1.1.2

External Partner(s): Private businesses and non-profit entities

	# of FTE equivalents utilized	Amount Spent (including employee salaries/wages and benefits)	% of Total Available to Spend	Associated Performance Measures
2016-17	1	\$135,938	0.07%	<ul style="list-style-type: none"> <li>State Parks Corporate/Private Donations</li> <li>Check Off for State Parks Collections</li> </ul>
2017-18	1	\$135,938	0.08%	

Table 13.4. Performance measure associated with Objective 1.1.2.


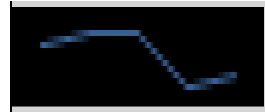
Performance Measure	Type of Measure		2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
<b>State Parks Corporate/Private Donations</b> <u>Required by:</u> Agency selected (not required by state or federal government)	Input/Activity	<u>Target:</u>	n/a*	n/a*	n/a*	n/a*	n/a*	n/a*
		<u>Actual:</u>	\$107,750	\$179,912	\$66,785	\$178,000	\$142,936	Trend Line 
<b>Check Off for State Parks Collections</b> <u>Required by:</u> Agency selected (not required by state or federal government)	Input/Activity	<u>Target:</u>	n/a*	n/a*	n/a*	n/a*	n/a*	n/a*
		<u>Actual:</u>	\$38,482	\$47,316	\$44,416	\$11,000	\$20,914	Trend Line 

Table Note: The agency states in the PER that the Target Values are listed as "n/a" for all Input/Activity because these represent value-added results that benefit the agency's operations, but do not determine or indicate the agency's failure or success in meeting a goal. Target Values are also listed as "n/a" for all Output Measures, since the number of grants awarded each is based on the number of applicants and the amount of funding available. Target Values are also listed as "n/a" if external factors beyond the agency's control significantly influence the outcome of the Performance Measure. (For example, Film-Related Performance Measure outcomes depend greatly on a number of external factors including the type of projects recruited, the financial scope of the projects, time of year and location of the project. SCPRT cannot reasonably predict these outcomes for future fiscal years as these factors are resultant of the needs of the motion picture production companies. Similarly, target values are not set for measures such as Admissions and Accommodations Tax Collections. While these collections may be indicative of tourism business trends, there are also influenced by other extenuating factors, such as late tax payments or lump sum payments.)



Table 13.5. Part of agency's strategic plan related to the State Park Service unit, Strategy 1.2: Protect and preserve natural and cultural resources in South Carolina state parks.

**GOAL 1 Stewardship of agency resources**

**Strategy 1.2 Protect and preserve natural and cultural resources in South Carolina state parks**

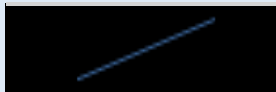

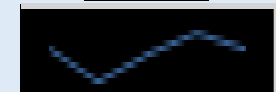
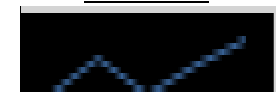
- Objective 1.2.1 Conduct species management activities to protect and preserve state parks' ecosystems
- Objective 1.2.2 Encourage participation in Discover Carolina programs
- Objective 1.2.3 Ensure integrity and preservation of state parks' historic structures

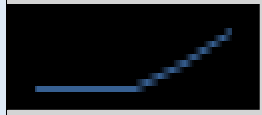


Responsible Employee(s): Mr. Terry Hurley (responsible for less than seven years)  
Employee have input in budget? Yes, Mr. Hurley has input into the budget for Strategy 1.2

External Partner(s): State and federal government, K-12 education institutions, and non-profit entities

	# of FTE equivalents utilized	Amount Spent (including employee salaries/wages and benefits)	% of Total Available to Spend	Associated Performance Measures
2016-17	8	\$ 463,633	0.24%	<ul style="list-style-type: none"> <li>• Number of Red Cockaded Woodpecker Clusters</li> <li>• Number of Red Cockaded Woodpecker Fledglings</li> <li>• Number of Sea Turtle Nests</li> </ul>
2017-18	8	\$ 465,000	0.27%	<ul style="list-style-type: none"> <li>• New Forest Restoration Acreage</li> <li>• Total Forest Restoration Acreage</li> <li>• Discover Carolina Educational Programming Attendance</li> <li>• Discover Carolina Family Programming Attendance</li> </ul>

Table 13.6. Performance measure associated with Strategy 1.2.

Performance Measure	Type of Measure		2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
<b>Number of Red Cockaded Woodpecker Clusters</b>  Required by: Agency selected (not required by state or federal government)	Outcome	Target:	n/a*	n/a*	n/a*	n/a*	n/a*	16 clusters
		Actual:	11 clusters	13 clusters	12 clusters	12 clusters	14 clusters	Trend Line 
<b>Number of Red Cockaded Woodpecker Fledglings</b>  Required by: Agency selected (not required by state or federal government)	Outcome	Target:	n/a*	n/a*	n/a*	n/a*	n/a*	31 fledglings
		Actual:	11 fledglings	18 fledglings	19 fledglings	18 fledglings	27 fledglings	Trend Line 
<b>Number of Sea Turtle Nests</b>  Required by: Agency selected (not required by state or federal government)	Outcome	Target:	n/a*	n/a*	n/a*	n/a*	n/a*	271 nests
		Actual:	290 nests	106 nests	274 nests	400 nests	285 nests	Trend Line 
<b>New Forest Restoration Acreage</b>  Required by: Agency selected (not required by state or federal government)	Outcome	Target:	n/a*	n/a*	n/a*	n/a*	4,691 acres	5,575 acres
		Actual:	1,026 acres	3,386 acres	1,323 acres	2,722 acres	4,425 acres	Trend Line 

Performance Measure	Type of Measure		2012-13	2013-14	2014-15	2015-16	2016-17	2017-18
<b>Total Forest Restoration Acreage</b>  <u>Required by:</u> Agency selected (not required by state or federal government)	Outcome	<u>Target:</u>	n/a*	n/a*	n/a*	n/a*	8,708	12,705 acres
		<u>Actual:</u>	5,253 acres	5,461 acres	5,461 acres	7,482 acres	9,902 acres	<u>Trend Line</u> 
<b>Discover Carolina Educational Programming Attendance</b>  <u>Required by:</u> Agency selected (not required by state or federal government)	Outcome	<u>Target:</u>	19,000 attendees	21,300 attendees	17,890 attendees	18,864 attendees	19,000 attendees	15,308 attendees
		<u>Actual:</u>	20,463 attendees	21,896 attendees	21,215 attendees	19,960 attendees	16,242 attendees	<u>Trend Line</u> 
<b>Discover Carolina Family Programming Attendance</b>  <u>Required by:</u> Agency selected (not required by state or federal government)	Outcome	<u>Target:</u>	550,000 attendees	553,000 attendees	520,000 attendees	570,000 attendees	650,000 attendees	490,000 attendees
		<u>Actual:</u>	555,112 attendees	522,760 attendees	595,681 attendees	657,204 attendees	495,113 attendees	<u>Trend Line</u> 

*Table Note: The agency states in the PER that the Target Values are listed as "n/a" for all Input/Activity because these represent value-added results that benefit the agency's operations, but do not determine or indicate the agency's failure or success in meeting a goal. Target Values are also listed as "n/a" for all Output Measures, since the number of grants awarded each is based on the number of applicants and the amount of funding available. Target Values are also listed as "n/a" if external factors beyond the agency's control significantly influence the outcome of the Performance Measure. (For example, Film-Related Performance Measure outcomes depend greatly on a number of external factors including the type of projects recruited, the financial scope of the projects, time of year and location of the project. SCPRT cannot reasonably predict these outcomes for future fiscal years as these factors are resultant of the needs of the motion picture production companies. Similarly, target values are not set for measures such as Admissions and Accommodations Tax Collections. While these collections may be indicative of tourism business trends, there are also influenced by other extenuating factors, such as late tax payments or lump sum payments.)*

Table 13.7. Part of agency's strategic plan related to the State Park Service unit, Strategy 2.2: Enhance the state park product to encourage visitation.

**GOAL 2 Encourage business development and economic growth**

**Strategy 2.2 Enhance the state park product to encourage visitation**

- Objective 2.2.1 Identify, prioritize and address state parks deferred maintenance and revenue enhancement projects
- Objective 2.2.2 Enhance the welcome center experience through facility maintenance, renovations or reconstruction (Welcome Center organizational unit is responsible for this objective)

Responsible Employee(s): Mr. Phil Gaines (responsible for over 13 years)  
Employee have input in budget? Yes, Mr. Gaines has input into the budget for Objective 2.2.1

External Partner(s): None

	# of FTE equivalents utilized	Amount Spent (including employee salaries/wages and benefits)	% of Total Available to Spend	Associated Performance Measures
2016-17	13	\$ 12,296,978	6.27%	• None
2017-18	13	\$ 20,248,106	11.74%	

## *Agency Recommendations - Agency Wide*

In the Program Evaluation Report, the Committee asks the agency to provide a list of recommendations related to internal changes and changes in laws, which may improve the agency's efficiency and effectiveness, or update antiquated laws. All of the agency's recommendations, which are listed below, relate to the agency as a whole, as opposed to any particular organizational unit within the agency.

- Internal Agency Recommendation
  
- Law Recommendations
  - #1: S.C. Code Ann. 51-9-10 through 51-9-30
  - #2: S.C. Code Ann. 53-3-90 and 53-3-100
  - #3: S.C. Code Ann. 13-11-10 through 13-11-150
  - #4: S.C. Code Ann. 51-1-300 and 51-1-310
  - #5: S.C. Code Ann. 51-3-10 through 51-3-50
  - #6: S.C. Code Ann. 51-1-60
  - #7: S.C. Code Ann. 1-30-80

## Internal Changes

In terms of organizational structure, SCPRT has no current plans for significant reorganization at this time. In the past ten years, the agency has undergone significant reorganizations, primarily arising from budget reductions in fiscal years 2008-2009 and 2009-2010. These reorganizations included the elimination or restructuring of the following organizational units: Community and Economic Development; Recreation, Planning and Engineering; and Public Relations and Information. SCPRT has also added an organizational unit: Welcome Centers Facilities Maintenance. This unit was added after SCPRT took over full operational control of the Welcome Centers through a memorandum of understanding with S.C. Department of Transportation. Most recently, SCPRT has formed the Office of Recreation, Grants and Policy, which includes the grants program staff, who were formerly housed in Administrative Services, and the Assistant to the Director – Policy, who now serves as the Office Director.

SCPRT's current focus, in terms of staff and agency operations, is on succession planning, especially for leadership positions within the Central Office, State Parks Service, and Welcome Center Visitor Services (part of Tourism Sales and Marketing). Coordinated succession planning for the State Parks Service is especially critical due to the timing of the TERI sunset (June 30/July 1 – one of the busiest times of the year for State Parks) and the domino effect that occurs as leadership positions are filled in the State Parks Service.

In addition, SCPRT is currently assessing operational strategies for managing St. Phillips Island. St. Phillips Island will not be a standalone State Park; rather, it will be incorporated as part of Hunting Island State Park. SCPRT is currently assessing the operational needs of St. Phillips, to include staffing requirements for both management of the St. Phillips' property and visitor services needs once St. Phillips Island is open for public visitation. SCPRT anticipates that it will finalize and implement an operational strategy for St. Phillips by the end of calendar year 2018.

Law Change Recommendation #1 - S.C. Code Ann. 51-9-10 through 51-9-30	
Law	S.C. Code Ann. 51-9-10 – 51-9-30 <ul style="list-style-type: none"> <li>• Section 51-9-10. Requires SCPRT to acquire Fort Watson area on Lake Marion</li> <li>• Section 51-9-20. Designated area as Fort Watson Memorial</li> <li>• Section 51-9-30. Requires SCPRT to maintain Fort Watson Memorial area</li> </ul>
Summary of Current Law	Acquisition, Designation and Maintenance of Fort Watson Memorial area
Recommendation & Rationale	Eliminate. SCPRT fulfilled this obligation. Lease expired and was not renewed. Property is deeded to Santee Cooper.
Law Recommendation Number	1
Agency's Recommended Language	<p style="text-align: center;"><del>CHAPTER 9.</del></p> <p style="text-align: center;"><del>FORT WATSON MEMORIAL</del></p> <p><del>SECTION 51-9-10. Acquisition of lands in area of Fort Watson.</del>  <del>_____The Department of Parks, Recreation and Tourism shall acquire by purchase, lease or gift approximately two acres of land, more or less, in the area of Fort Watson on the banks of Lake Francis Marion, four miles north of the intersection of U. S. Highway No. 15 and South Carolina Highway No. 6 at Santee.</del>  <del>HISTORY: 1962 Code Section 51-401; 1952 Code Section 51-401; 1949 (46) 186.</del></p> <p><del>SECTION 51-9-20. Designation of property and area.</del>  <del>_____The property and area when acquired and improved shall be known as the "Fort Watson Memorial."</del>  <del>HISTORY: 1962 Code Section 51-402; 1952 Code Section 51-402; 1949 (46) 186.</del></p> <p><del>SECTION 51-9-30. Improvement, protection and maintenance.</del>  <del>_____The Department of Parks, Recreation and Tourism shall improve, protect and maintain the area as a memorial to the heroic men of General Francis Marion whose successful efforts in the battle of Fort Watson on April 23, 1781 aided so much in the final independence of the United States of America.</del>  <del>HISTORY: 1962 Code Section 51-403; 1952 Code Section 51-403; 1949 (46) 186.</del></p>
Presented and Approved by Board/Commission	Has not been presented to Governor's Office
Other Agencies Potentially Impacted	None

Law Change Recommendation #2 - S.C. Code Ann. 53-3-90 and 53-3-100	
Law	<p>S.C. Code Ann. 53-3-90 – 53-3-100</p> <ul style="list-style-type: none"> <li>• Section 53-3-90. Designation of Family Week. SCPRT to develop promotion plan.</li> <li>• Section 53-3-100. Established Family of the Year. SCPRT to provide funding for expenses.</li> </ul>
Summary of Current Law	Designation of Family Week. Establishment of SC Family of the Year.
Recommendation & Rationale	Eliminate. SCPRT promotes family leisure travel, festivals, events and reunions year-round. Family of the Year Selection Committee no longer exists.
Law Recommendation Number	2
Agency's Recommended Language	<p style="text-align: center;"><del>SECTION 53-3-90. Family Week designated.</del></p> <p>The last week in August of each year is declared "Family Week in South Carolina." The Department of Parks, Recreation and Tourism shall develop a plan to promote the celebration of Family Week. The plan shall include, but not be limited to, the promotion of local festivals, pageants, field days, picnics, reunions and similar activities which would encourage participation by families as a unit. HISTORY: 1978 Act No. 398 § 1.</p> <p><del>SECTION 53-3-100. Family Week: creation of committee to choose "South Carolina Family of the Year."</del> A committee is created to choose and honor the "South Carolina Family of the Year" which must be recognized by the presentation of an appropriate award by the Governor on Saturday of "Family Week in South Carolina". The committee is composed of one member appointed by the Governor and one member appointed by the head of each of the following state agencies: the Department of Parks, Recreation and Tourism, the Department of Youth Services, the South Carolina Commission on Aging, the Department of Social Services, the Commission on Alcohol and Drug Abuse, and the Department of Agriculture Clemson College Extension Service. The terms of the members are for four years and until their successors are appointed and qualify. The committee shall meet as soon after the appointment of its members as practicable and organize by electing one of its members as chairman, one as secretary, and such other officers that it may determine. The expenses of the committee must be paid by the Department of Parks, Recreation and Tourism from funds appropriated for this purpose. HISTORY: 1978 Act No. 398 § 2; 1988 Act No. 600.</p>
Presented and Approved by Board/Commission	Has not been presented to Governor's Office
Other Agencies Potentially Impacted	None (although other agencies are listed as part of the selection committee for SC Family of the Year, this program has not been active for many years).



Law Change Recommendation #3 - S.C. Code Ann. 13-11-10 through 13-11-150	
Law	S.C. Code Ann. 13-11-10 – 13-11-150 Chapter 11. New Horizons Development Authority
Summary of Current Law	Established New Horizons Development Authority; Designates Board Members; Powers; Purposes; Authority; Responsibility.
Recommendation & Rationale	Eliminate. This Development Authority no longer exists.
Law Recommendation Number	3
Agency's Recommended Language	Title 13. Planning, Research and Development <del>Chapter 11. New Horizons Development Authority</del> Repeal Entire Chapter.
Presented and Approved by Board/Commission	Has not been presented to Governor's Office
Other Agencies Potentially Impacted	None

Law Change Recommendation #4 - S.C. Code Ann. 51-1-300 and 51-1-310	
Law	S.C. Code Ann. 51-1-300 – 51-1-310 <ul style="list-style-type: none"> <li>• Section 51-1-300. Established Division of Community Development</li> <li>• Section 51-1-310. Purpose and General Duties of Division</li> </ul>
Summary of Current Law	Established the Division of Community Development in SCPRT and assigned purpose and general duties of the Division.
Recommendation & Rationale	Eliminate. SCPRT no longer has this Division as part of the Agency Structure. Transfer purpose and general duties as part of SCPRT’s overall powers and duties in S.C. Code Ann. 51-1-60.
Law Recommendation Number	4
Agency’s Recommended Language	<p style="text-align: center;"><del>ARTICLE 3. Division of Community Development.</del></p> <p><del>SECTION 51-1-300. Division established; management committed to deputy director.</del>  <del>The Division of Community Development is a Division of Parks, Recreation and Tourism. The administration and management of the division is committed to the deputy director of the division.</del>  <del>HISTORY: 1993 Act No. 181, § 1274, eff July 1, 1993.</del></p> <p><del>SECTION 51-1-310. Purpose and general duties.</del>  <del>The division shall promote economic diversity in all areas of the State by extending to them the full benefits of tourism and recreation development. The division shall coordinate and act as a liaison with regional tourism organizations, local chambers of commerce, development agencies and other federal, state, regional and local agencies and organizations to promote economic and business development, the expansion of tourism, recreation, cultural, retirement, and heritage events. The division shall have such additional duties and responsibilities as may be assigned by the director of the department.</del>  <del>HISTORY: 1993 Act No. 181, § 1274, eff July 1, 1993.</del></p>
Presented and Approved by Board/Commission	Has not been presented to Governor’s Office
Other Agencies Potentially Impacted	None

Law Change Recommendation #5 - S.C. Code Ann. 51-3-10 through 51-3-50	
Law	<p>S.C. Code Ann. 51-3-10 – 51-3-50</p> <ul style="list-style-type: none"> <li>• Section 51-3-10. Control and maintenance of State Parks by SCPRT</li> <li>• Section 51-3-20. Limited Use of State Parks Facilities for Public</li> <li>• Section 51-3-30. Penalties for violating 51-3-10 and 51-3-20</li> <li>• Section 51-3-40. Closed Edisto Beach State Park; Limited Activities at Santee State Park</li> <li>• Section 51-3-50. Overrides Sections 51-3-10 through 51-3-40; allows State Parks to resume normal operations</li> </ul>
Summary of Current Law	Enabled SCPRT to control, operate and improve State Parks. Limited State Parks operations. Allowed State Parks to resume normal operations.
Recommendation & Rationale	<p>Modify 51-3-10 to exclude language prohibiting swimming and rental or use of cabins.</p> <p>Eliminate 51-3-20 through 51-3-40. Since these laws are overridden by Section 51-3-50 they are no longer necessary.</p> <p>Modify 51-3-50 to reflect elimination of Sections 51-2-30 through 51-3-40.</p>
Law Recommendation Number	5
Agency's Recommended Language	<p>SECTION 51-3-10. Control and maintenance of State parks_ <del> ;swimming and rental or use of cabins prohibited.</del></p> <p>The Department of Parks, Recreation and Tourism may control, supervise, maintain and, wherever practicable, improve all parks belonging to the State, for general recreational, educational and forestry purposes_ <del> , provided, however, that swimming and rental or use of park cabins shall not be allowed.</del></p> <p>HISTORY: 1962 Code Sections 51-1, 51-2.1; 1952 Code Section 51-1; 1942 Code Section 3284-2; 1934 (38) 1542; 1956 (49) 1841; 1964 (53) 2391.</p> <p><del>SECTION 51-3-20. Facilities limited to camping; buildings closed to public; permits for use of facilities; changing permitted activities in seacoast parks.</del></p> <p><del>The Department of Parks, Recreation and Tourism shall operate the parks without facilities or publicly conducted activities, exclusive of camping facilities, and all publicly owned buildings and structures within the parks shall be closed to entry by the general public. Provided, however, that organized groups may use the pavilions, picnic areas, and meeting places within the parks, upon filing with the Park Superintendent of the park involved an application to be allowed to use the particular park facilities at least forty-eight hours in advance of the proposed use, and securing permission for such use from the Superintendent, who shall not give such permission to any two or more groups for use of the same area and buildings at the same time. Those buildings and structures necessary for the operation, maintenance and upkeep of the park by employees of the Department not being open to the public, shall not be affected hereby. Provided, that any museum or relic room located in any park shall remain open. Provided, that where a park is located on any seacoast in this State, a request to the Department of Parks, Recreation and Tourism from a majority of the legislative delegation, including the Senator, of the particular county concerned to permit</del></p>

	<p><del>additional activities and the use of additional facilities or to eliminate camping in a park located in the county, shall be granted.</del>  <del>HISTORY: 1962 Code Section 51-2.2; 1956 (49) 1841; 1964 (53) 2391.</del></p> <p><del>SECTION 51-3-30. Penalties for violating Sections 51-3-10 or 51-3-20. Anyone using the park cabins or swimming in violation of the terms of Sections 51-3-10 or 51-3-20, or any person which uses the pavilion or meeting place, or picnic area without a permit, shall be guilty of a misdemeanor and, on conviction, shall be fined not less than twenty five dollars nor more than one hundred dollars, or imprisonment for not more than thirty days.</del>  <del>HISTORY: 1962 Code Section 51-2.3; 1956 (49) 1841; 1964 (53) 2391.</del></p> <p><del>SECTION 51-3-40. Edisto Beach State Park closed; Santee Park only open for certain purposes. Notwithstanding any other provision of law, Edisto Beach State Park shall remain closed until further action by the General Assembly; and Santee Park in Orangeburg County shall be open only as a nature trail or a place to be visited and for fishing and for no other purpose.</del>  <del>HISTORY: 1962 Code Section 51-2.4; 1956 (49) 1841; 1964 (53) 2391.</del></p> <p><del>SECTION 51-3-50. Power to open parks to normal public use. Notwithstanding the provisions of Sections 51-3-10 through 51-3-40, the <u>The</u> Department of Parks, Recreation and Tourism shall open any State Park to public use for such normal recreational, educational and forestry purposes and uses, and for such hours of operation as it shall deem advisable.</del></p>
Presented and Approved by Board/Commission	Has not been presented to Governor's Office
Other Agencies Potentially Impacted	None

Law Change Recommendation #6 - S.C. Code Ann. 51-1-60	
Law	S.C. Code Ann. 51-1-60 <ul style="list-style-type: none"> <li>Section 51-1-60. Powers and Duties of Department</li> </ul>
Summary of Current Law	Lists the overall powers and duties of the agency.
Recommendation & Rationale	Modify to include language from 51-1-310 regarding community development activities.
Law Recommendation Number	6
Agency's Recommended Language	<p>SECTION 51-1-60. Powers and duties of department.</p> <p>The department may contract, be contracted with, use a common seal, and make and adopt regulations. No regulation may be promulgated affecting hunting and fishing except as provided in Section 51-3-145. The department may accept gifts and acquire by gift, purchase, or otherwise real estate and other property, but no real estate may be purchased or disposed of by the department except on approval of the State Budget and Control Board. The department shall keep accurate records showing in full the receipts and disbursements and the records must be open at any reasonable time to inspection by the public. The department shall submit annually to the General Assembly and the Budget and Control Board reports the board requires. The department shall have the following duties and responsibilities in addition to such other functions as may, from time to time, be assigned by legislative action or by the State Budget and Control Board:</p> <p>(a) to promote, publicize and advertise the state's tourist attractions;</p> <p>(b) to promote the general health and welfare of the people of the State by developing and expanding new and existing recreational areas, including the existing State Park System;</p> <p>(c) to develop a coordinated plan utilizing to best advantage the natural facilities and resources of the State as a tourist attraction, recognizing that the State has within its boundaries mountainous areas and coastal plains, each of unsurpassed beauty, which with the easy accessibility now existing and being provided, has the potential of attracting many visitors in all seasons to take advantage of the natural scenery, the outdoor sports, including hunting, fishing and swimming, together with other recreational activities such as golfing, boating and sightseeing;</p> <p>(d) to include in its plan the preservation and perpetuation of our state's rich historical heritage by acquiring and owning, recognizing, marking and publicizing areas, sites, buildings and other landmarks and items of national and statewide historical interest and significance to the history of our State. No area, site, building, or other landmark shall be acquired for its historical significance without the approval of the Commission of Archives and History.</p>

(e) to use all available services of the several agencies in the management of timber and game and such agencies when requested by the director shall render such cooperation and assistance as may be necessary; provided, that the State Forestry Commission shall continue the forestry program authorized under the provisions of Section 48-23-270.

(f) to lease or convey portions of lands under its jurisdiction to municipalities and other political subdivisions charged with the responsibility of providing parks and recreation facilities; provided, that all such leases shall contain a clause to the effect that if such property ceases to be used as a recreation or park facility the lease shall be void and in the event of a conveyance the deed shall contain a clause providing that if such property ceases to be used as a recreation or park facility the title to such property shall revert to the department. All plans for the development of such lands shall be subject to the approval of the department and it shall retain the right to inspect such lands at such times as it considers necessary to determine if such lands are being used for parks and recreation.

(g) to borrow from time to time from any source available such sums of money as the department at its discretion deems advisable at interest rates approved by the State Fiscal Accountability Authority for the purposes of acquisition, construction, development and maintenance of such lands and facilities as the director is empowered to operate and issue evidences of such indebtedness thereof in the form of notes or bonds as may be determined by the director. The department may secure any sums borrowed under the terms hereof by mortgage of any property or facilities owned by it and it may pledge any and all income from any of its properties or facilities. The State is in no manner liable for any debt incurred under the terms hereof but all such obligations shall be met by the department out of moneys coming into its hands from the property and facilities so pledged;

(h) to enter into contracts with the United States Government, its various departments and agencies for the purpose of obtaining funds, property or any other purpose which will assist the department in carrying out the provisions for which it has been created;

(i) to allocate funds made available to the department, other than funds specifically allocated to it by legislative appropriation or bond authorization, for development and improvement of park properties in the state system and historic sites approved by the Director of the Department of Parks, Recreation and Tourism and the South Carolina Archives and History Commission.

(j) to promote economic diversity in all areas of the State by extending to them the full benefits of tourism and recreation development.

(k) to coordinate and act as a liaison with regional tourism organizations, local chambers of commerce, development agencies and other federal, state, regional

	<p><u>and local agencies and organizations to promote economic and business development, the expansion of tourism, recreation, cultural, retirement, and heritage events.</u></p> <p>The Department of Parks, Recreation and Tourism shall study and ascertain the state's present park, parkway and outdoor recreational resources and facilities, the need for such resources and facilities, and the extent to which these needs are now being met. A survey shall be included to determine the land suitable and desirable to be acquired as a part of the state park and outdoor recreational system, due consideration being given to the scenic, recreational, archaeological, and other special features attractive to out-of-state visitors and to the people of the State. The results of this survey and study should be reported to the Governor and the General Assembly at the earliest practicable time.</p> <p>HISTORY: 1962 Code Section 51-76; 1967 (55) 184; 1969 (56) 228; 1988 Act No. 461, Section 2; 1993 Act No. 181, Section 1272, eff July 1, 1993.</p> <p>Code Commissioner's Note At the direction of the Code Commissioner, references in the first paragraph of this section to the former Budget and Control Board have not been changed pursuant to the directive of the South Carolina Restructuring Act, 2014 Act No. 121, Section 5(D)(1), until further action by the General Assembly. References in (g) to the former State Budget and Control Board were changed to the State Fiscal Accountability Authority, pursuant to the directive of the South Carolina Restructuring Act, 2014 Act No. 121, Section 5(D)(1), effective July 1, 2015.</p> <p>Effect of Amendment The 1993 amendment substituted "department" and "director" for "Commission"; deleted a former last paragraph transferring powers and duties theretofore exercised by other agencies to the Department of Parks, Recreation and Tourism; and made grammatical changes.</p>
Presented and Approved by Board/Commission	Has not been presented to Governor's Office
Other Agencies Potentially Impacted	None

Law Change Recommendation #7 - S.C. Code Ann. 1-30-80	
Law	S.C. Code Ann. 1-30-80 <ul style="list-style-type: none"> <li>Section 1-30-80. Department of Parks, Recreation and Tourism</li> </ul>
Summary of Current Law	SCPRT designated as a Department within the Executive Branch of State Government. Film Office transferred to SCPRT
Recommendation & Rationale	Modify Film Commission Objectives to align with deliverables and public benefit.
Law Recommendation Number	7
Agency's Recommended Language	<p>Section 1-30-80. Department of Parks, Recreation and Tourism.</p> <p>(A) The following agencies, boards, and commissions, including all of the allied, advisory, affiliated, or related entities as well as the employees, funds, property, and all contractual rights and obligations associated with any such agency, except for those subdivisions specifically included under another department, are transferred to and incorporated in and must be administered as part of the Department of Parks, Recreation and Tourism to include a Parks, Recreation and Tourism Division.</p> <p>Department of Parks, Recreation and Tourism, formerly provided for at Sections 51-1-10, 51-3-10, 51-7-10, 51-9-10, and 51-11-10, et seq.</p> <p>(B)(1) Effective July 1, 2008, the South Carolina Film Commission of the Department of Commerce is transferred to the Department of Parks, Recreation and Tourism and becomes a separate division of the Department of Parks, Recreation and Tourism.</p> <p>(2) The South Carolina Film Commission as established in this section as a division of the Department of Parks, Recreation and Tourism and transferred to it shall ensure that funds made available to film projects through the South Carolina Film Commission are budgeted and spent so as to further the following objectives:</p> <p>(a) <u>stimulation of economic activity to develop the potentialities of the State by recruiting and facilitating motion picture production and recruiting motion picture production and support companies and facilities that further the objectives of the division's programs and standards;</u></p> <p>(b) <u>conservation, restoration, and development of the natural and physical, the human and social, and the economic and productive resources of the State taking steps necessary to foster the economic and cultural development of the indigenous motion picture industry;</u></p> <p>(c) <u>promotion of a system of transportation for the State, through development and expansion of the highway, railroad, port, waterway, and airport systems receiving and disbursing funds which may become available by the federal government for programs related to motion picture production and related activities;</u></p> <p>(d) <u>promotion and correlation of state and local activity in planning public works projects;</u></p>



	<p><del>(e)</del>(d) promotion of public interest in the development of the State through cooperation with public agencies, private enterprises, and charitable and social institutions <u>by entering contracts within the amount made available by appropriation, with individuals, organizations, and institutions for services furthering the objectives of the division's programs, and with local and regional associations for cooperative endeavors furthering the objectives of the division's programs;</u></p> <p><del>(f)</del> encouragement of industrial development, private business, commercial enterprise, agricultural production, transportation, and the utilization and investment of capital within the State;</p> <p><del>(g)</del> assistance in the development of existing state and interstate trade, commerce, and markets for South Carolina goods and in the removal of barriers to the industrial, commercial, and agricultural development of the State;</p> <p><del>(h)</del>(e) assistance in ensuring stability in employment, increasing the opportunities for employment of the citizens of the State, devising ways and means to raise the living standards of the people of the State <u>in accordance with the objectives of the division's programs and standards;</u></p> <p><del>(i)</del>(f) enhancement of the general welfare of the people; and</p> <p><del>(j)</del>(g) encouragement and consideration as appropriate so as to consider race, gender, and other demographic factors to ensure nondiscrimination, inclusion, and representation of all segments of the State to the greatest extent possible.</p> <p>HISTORY: 1993 Act No. 181, Section 1; 1999 Act No. 100, Part II, Section 71; 2008 Act No. 313, Section 6.B, eff upon approval (became law without the Governor's signature on June 12, 2008); 2008 Act No. 359, Section 2, eff July 1, 2008.</p>
Presented and Approved by Board/Commission	Has not been presented to Governor's Office
Other Agencies Potentially Impacted	None

# COMMITTEE CONTACT INFORMATION



- Website - <http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee.php>
- Phone Number - 803-212-6810
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- Location - Blatt Building, Room 228

# END NOTES

<sup>1</sup> Visual Summary Figure 1 is compiled from information in the Commission on Indigent Defense study materials available online under “Citizens’ Interest,” under “House Legislative Oversight Committee Postings and Reports,” and then under “Indigent Defense, Commission on”

<http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyPHPFiles/IndigentDefense.php> (accessed April 17, 2018).

<sup>2</sup> Confirmed accurate by Justin Hancock, SCPRT in April 2018.

<sup>3</sup> Confirmed accurate by Justin Hancock, SCPRT in April 2018.

<sup>4</sup> SC House of Representatives, House Legislative Oversight Committee, “Program Evaluation Report (March 16, 2018),” under “Committee Postings and Reports,” under “House Legislative Oversight Committee,” and under “Indigent Defense, Commission on”

<http://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/IndigentDefense/PER%20-%20Complete%20-%20Commission%20on%20Indigent%20Defense.pdf> (accessed April 16, 2018).

Hereinafter, “Agency PER.” See question six.

<sup>5</sup> S.C. Code Ann 51-11-10.

<sup>6</sup> 1983

<sup>7</sup> 1985

<sup>8</sup> S.C. Code Ann. 51-23-30.

<sup>9</sup> 1987

<sup>10</sup> 1988

<sup>11</sup> S.C. Code Ann. Section 51-1-10.

<sup>12</sup> S.C. Code Ann. Section 51-1-60(a).

<sup>13</sup> S.C. Code Ann. Section 51-1-60(b).

<sup>14</sup> S.C. Code Ann. Section 51-1-60(i). Other than funds specifically allocated to it by legislative appropriation or bond authorization.

<sup>15</sup> S.C. Code Ann. Section 51-1-60(g)

<sup>16</sup> S.C. Code Ann. Section 51-1-60(h).

<sup>17</sup> S.C. Code Ann. Section 51-1-60(f). Also, provided, that all such leases shall contain a clause to the effect that if such property ceases to be used as a recreation or park facility the lease shall be void and in the event of a conveyance the deed shall contain a clause providing that if such property ceases to be used as a recreation or park facility the title to such property shall revert to the department. All plans for the development of such lands shall be subject to the approval of the department and it shall retain the right to inspect such lands at such times as it considers necessary to determine if such lands are being used for parks and recreation.

<sup>18</sup> S.C. Code Ann. Section 51-1-60(g).

<sup>19</sup> S.C. Code Ann. Section 51-1-60(h).

<sup>20</sup> S.C. Code Ann. Section 51-1-60(c).

<sup>21</sup> S.C. Code Ann. Section 51-1-60(d). Also, no area, site, building, or other landmark shall be acquired for its historical significance without the approval of the Commission of Archives and History.

<sup>22</sup> S.C. Code Ann. Section 51-1-60(e).

<sup>23</sup> S.C. Code Ann. Section 51-1-60. Also, a survey shall be included to determine the land suitable and desirable to be acquired as a part of the state park and outdoor recreational system, due consideration being given to the scenic, recreational, archaeological, and other special features attractive to out-of-state visitors and to the people of the State. The results of this survey and study should be reported to the Governor and the General Assembly at the earliest practicable time.

<sup>24</sup> Agency’s PER, Strategic Plan Summary.

<sup>25</sup> Agency’s PER, Strategic Plan Summary.

<sup>26</sup> Agency PER, Comprehensive Strategic Finances Chart.

<sup>27</sup> Agency PER, Comprehensive Strategic Finances Chart.

<sup>28</sup> Restrictions placed by grantor.

<sup>29</sup> Restrictions are placed in the SC Code of Regulations and SC Code of Law.

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<sup>30</sup> Federal government places use restrictions on these funds.

<sup>31</sup> Agency PER, Comprehensive Strategic Finances Chart.

<sup>32</sup> Agency PER, Question 14.

<sup>33</sup> State HR S.C. House of Representatives, House Legislative Oversight Committee, "State HR Dashboard - John de la Howe School (September 6, 2017)," under "Committee Postings and Reports," under "Legislative Oversight," under "The John de la Howe School," and under "Structure/Employees."

[https://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/JohndelaHowe/State%20HR%20Dashboard%20-%20John%20De%20La%20Howe%20School%20\(September%206,%202017\).pdf](https://www.scstatehouse.gov/CommitteeInfo/HouseLegislativeOversightCommittee/AgencyWebpages/JohndelaHowe/State%20HR%20Dashboard%20-%20John%20De%20La%20Howe%20School%20(September%206,%202017).pdf)

<sup>34</sup> Agency PER, Organizational Units Chart.

<sup>35</sup> Email from Kevin Paul, State Human Resources Division, to Charles Appleby, House Legislative Oversight Committee, in February 2018.

<sup>36</sup> Email from Kevin Paul, State Human Resources Division, to Charles Appleby, House Legislative Oversight Committee, in February 2018.

<sup>37</sup> Email from Kevin Paul, State Human Resources Division, to Charles Appleby, House Legislative Oversight Committee, in February 2018.

<sup>38</sup> Email from Kevin Paul, State Human Resources Division, to Charles Appleby, House Legislative Oversight Committee, in February 2018.

<sup>39</sup> Email from Kevin Paul, State Human Resources Division, to Charles Appleby, House Legislative Oversight Committee, in April 2018 with information entered by the agency into the South Carolina Enterprise Information System. See also, *The Status of Equal Employment Opportunity in South Carolina State Government Annual Report to the General Assembly, South Carolina State Human Affairs Commission* (February 1, 2018), <http://www.scstatehouse.gov/reports/HumanAffairsComm/2018AnnualReport.pdf> (Accessed April 20, 2018).

<sup>40</sup> Agency PER, Question 7.

<sup>41</sup> S.C. Code Ann. §51-1-10; §1-30-10; §1-30-80.

<sup>42</sup> S.C. Code Ann. Section 1-3-240(B).

<sup>43</sup> Agency PER, Question 8.

<sup>44</sup> Agency PER, Organizational Units Chart.

<sup>45</sup> Agency PER.

<sup>46</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>47</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>48</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>49</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>50</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>51</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>52</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>53</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>54</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>55</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>56</sup> Item numbers are the ones utilized in agency's program evaluation report.

<sup>57</sup> Agency's PER, Comprehensive Strategic Finances Chart

<sup>58</sup> Agency's PER, Comprehensive Strategic Plan Chart and Strategic Plan Summary Chart.

<sup>59</sup> Department of Administration, Executive Budget Office, "2016-17 Accountability Report Technical Assistance Guide," under Agency Accountability Reports <http://www.admin.sc.gov/files/FY%202016-17%20Accountability%20Report%20Technical%20Assistance.pdf> (accessed July 21, 2017). See also, Agency PER.

<sup>60</sup> [CMA Program Evaluation Report](#), pp. 32-34.